





**Major General
Jefferson S. Burton**

The year 2016 has been great, filled with challenges and with opportunities! As a Soldier, I have learned to view change as not only inevitable, but also as an opportunity for growth. If we observe nature, we see that species that are able to adapt will grow; while those that are unable or unwilling to evolve will die. As we face reductions in some areas, and re-alignment and even growth in other mission sets, we must look for the

opportunities that are also available. Adaptability and optimism in the face of adversity are key factors to survival as individuals and as groups. Optimism and adaptability are core principles resident in military professionals as we are called upon to do very difficult tasks in the defense of liberty.

This past year I have had the rare opportunity of being involved in several Honor Flights. These wonderful events are funded entirely by generous donors who see the value of sending our remaining World War II veterans to Washington D.C., to view their war memorial. More than 400,000 of our

citizens died in that terrible war as our young people rose up to face the naked aggression of Fascism. They did not choose this conflict, but they were prepared to face it with optimism. They were personally ready to handle the physical, mental and spiritual deprivation that was required to defeat a committed enemy. Most of the veterans participating are well over 90 years old, but they remain as humble, understated and as optimistic as ever. Real American heroes whose service has been an inspiration to us all!

We, who are privileged to wear the uniform today, stand in their shadow. Their service should continually remind us of what has made this country great – selfless service. Not, “what’s in it for me?” But, “what can I do to make a difference?” Every one of us is an integral part of the team whose primary mission is to “close with and destroy the enemies of the United States in close combat.” Are we prepared physically, mentally and spiritually? Do we contribute openly and with all of our energy to make our teams great? My experience after 35 years in a uniform is that members of the Utah National Guard are a cut above. Your work ethic, your moral compass and your desire to serve your fellow citizens is second to none.

Though our deployments have decreased, we live in an ever uncertain world that grows more dangerous each day. Violence, civil unrest and disaster are challenges we must be prepared to face. We must face them not only with optimism,

Utah National Guard Air and Army Senior Leaders

UTNG



Front row (left to right): Brig. Gen. Kenneth Gammon, Director Joint Staff; Brig. Gen. Christine Burckle, Assistant Adjutant General for Air; Maj. Gen. Jefferson Burton, Adjutant General; Brig. Gen. Dallen Atack, Assistant Adjutant General for Army; Brig. Gen. Val Peterson, Commander, Land Component. Back row: Col. Kurt Davis, Director of Staff for Air; Col. Milada Copeland, Chief of Staff; Command Sgt. Maj. Michael Miller; Chief Warrant Officer 5 David Lucero.

but also with preparation. We can never make the mistake of “confusing enthusiasm with capability.” Our next conflict may include facing a “peer competitor” in combat. The devastating impact of that kind of warfare has not been seen by this nation for nearly 70 years. As members of the military we must do everything in our power to ensure that when we are called upon to defend this nation, we are ready to accomplish the mission. I call for harder and more realistic training. I call for increased resiliency in our personal and family lives as we prepare for what lies ahead. No one can predict the future, but

when the “worst day in America” happens, our citizens will be depending on us to get the job done.

As we face the future, may we be like our predecessors who rose to meet those terrible challenges seven decades ago. Continue to develop your leadership skills in the most extreme leadership laboratory known to man – The United States Military. Take Profession of Arms seriously. Be ready to excel when our citizens need us most. Strive to “maintain yourself, your arms and your equipment.” May God bless each one of you and your families in this critical pursuit. 🇺🇸

State Command Sergeant Major

CSM

What another remarkable year for the Utah National Guard. The year was filled with great achievement, accomplishment, and most importantly tremendous strides building the collective team. The Noncommissioned Officer (NCO) Corps throughout our force is one that has and continues to show great capacity and capability. We made strides with strengthening our collaboration in the joint environment between our two services—the Army and Air. In addition, the force conducted many firsts: the joint-leadership summit, the NCO staff ride to Gettysburg Battlefield, and significant participation at our joint, senior-enlisted workshop. Furthermore, the force, our families, and our supporters have successfully completed missions at home and around the globe.

All of these accomplishments are made easier due to the steadfast commitment for personal and unit readiness, from which military education plays a significant factor. In terms of education, our Air NCOs continue to set the national mark for both military and civilian education completion rates and the Army numbers are in the top three across all ranks nationally. One of the contributing factors for the Army achieving high completion rates is the fact we have the best Regional Training Institute (RTI) in the Army inventory. The confidence the Army, the Army National Guard, and our adjutant general have in our RTI is second to none. This is evident as these leaders played a significant role with the 640th RTI picking up the mission to conduct and instruct the Army’s new Master Leader Course (MLC). A significant achievement and a huge vote of confidence again by leaders across the nation in our phenomenal NCO Corps.

As we build and strengthen at the Airman or Soldier level through education, the associated benefit is us providing opportunity at the collective level for the state or federal mission. We had multiple units under the 151st Air Refueling Wing serve throughout the world, providing critical resources to the fight. The 116th Horizontal Construction Company served successfully in Kuwait and also had elements dispersed throughout CENTCOM, again making significant contributions. Detachment 2, 101st Airborne Division deployed with Soldiers performing missions in support of elements across the Middle East. In addition, we had

multiple instructors from the RTI conduct the Basic NCO Leader Course for ARCENT in Kuwait, which included the commandant and key leadership roles. In each of these missions our Soldiers stood out, lived the service values, and performed their duties in an exceptional manner. Yet, we all know whether it is an overseas mission or one at home, we are able to be successful due to the support of our families, our employers, and our communities. Together as a team we are able to accomplish so much.

The team grew as well in terms of the joint environment. We worked hard this year to bring our Air and Army NCO Corps closer together in terms of readiness, but also collective collaboration. We held our first joint-leadership summit, which brought junior to senior level NCO’s together to strategize what our Corps looks like in 2025 and how we achieve those objectives today and tomorrow. We also organized and executed our first NCO staff ride, where leaders from every major command visited the Gettysburg Battlefield. Before, during, and after this trip the participants learned, applied, and talked about leadership attributes, trials, tribulations, battle plans, and lessons learned then versus today. In addition, we had our largest joint, senior-enlisted workshop where senior NCO’s from every unit attended a three-day workshop. We learned from one another about doctrine, new policies, and also how we continue to mentor and develop our force now and into the future.

The goal of any team is get better; this past year the entire Utah National Guard team not only got better, we surpassed expectations in many ways. We had readiness as the priority, with each Soldier and Airman ensuring they are trained mentally, emotionally, physically, spiritually, and in the military assignment. This allowed commanders at all levels to successfully exercise their units in the collective arena, which over the past year was proof our organization is on a solid foundation—one team with common goals and vision. Our performance at home or abroad is second to none and together we will continue to reach high marks, allowing our leaders of tomorrow to move into positions of higher responsibility with ease and proficiency. 🇺🇸

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Cover photo: Utah National Guard Soldiers march in formation during the annual pass in review on Tarbet Field at Camp Williams during the 2016 Governor's Day.



The Warrant Officer (WO) corps was established in the Army July 9, 1918 when an act of Congress established the Army Mine Planter Service as part of the Coast Artillery Corps. Mark your calendars as the Utah National Guard is planning to celebrate the WO 100th birthday in 2018.

The WOs are accomplishing great things throughout our fine organizations. WOs within 19th Special Forces Group (SFG) have been and continue to be involved in U.S. and overseas operations. While deployed these officers were involved in every aspect of the 19th SFG training and operations.

Ordnance WOs have been instrumental in standing up a maintenance program in two military intelligence battalions and the 19th SFG Support Battalion with a high degree of success. All ordnance warrants have played critical roles in preparing the Standard Army Management System database for conversion to the Global Combat Support System-Army in 2017.

Engineer warrants have built the preliminary design for the Jordan Narrows RV Campground at Camp Williams, designed concrete entrance stairs for the Grenade Range at Camp Williams, conducted project management, and developed scope of work and plans for various projects at Camp Williams.

The 65th Field Artillery Brigade's (FAB) Operation Gunsmoke in Guernsey, Wyo., was greatly enhanced through the efforts of the field artillery WO cohort. The 65th FAB's targeting technicians successfully integrated multiple target-acquisition systems with the Q-36 Firefinder radar, Q-50 Lightweight Counter-mortar radar, and the Shadow UAS all deployed supporting the collection scheme. Chief Warrant Officer 3 Chris Hutchings created a secure network using the high-capacity, line-of-sight wireless network to bridge communications allowing all five battalions to communicate over the new Command Post of the Future (CPOF) system. This was the first time in any field artillery brigade that all elements participated over CPOF in any active, Reserve or National Guard brigade.

The Quartermaster warrants continue to live up to the regimental motto "Supporting Victory." The logistics systems support WOs continue to work tirelessly to keep logistics connected. These challenges are compounded with the GCSS-Army SSA computer-database-application implementation. The state excess report has never been lower and it is all due to the driving force of the quartermaster warrants.

The Utah Army National Guard aviation has multiple military-occupational specialties WOs within its ranks, each having its own unique field of expertise. Apache pilots are expert in the technical and tactical operation of the AH-64D Longbow helicopter. They are proficient at providing attack-helicopter fires against enemy armor, air defense and artillery in the high-intensity fight and against enemy-light forces in the low-intensity fight. Black Hawk pilots are expert in the operation of the UH-60 helicopter. They are proficient at conducting combat-air assaults, aerial resupply, MedEvac, aerial command and control, VIP transport and water-bucket firefighting.

The WOs of the 300th Military Intelligence Brigade (Linguist) have provided diverse support to fulfill critical operational and training needs. These WOs provided foreign-language expertise for a variety of foreign languages. The same WOs provided training and technical expertise during Panther Strike for hundreds of participants from the National Guard, Army Reserves, active component and other U.S. partners.

Human Intelligence (HUMINT) collection technicians helped identify critical tasks for all Army HUMINT personnel, served in multiple overseas operations and were assigned as trainers for various Army HUMINT training programs. Signal Intelligent WOs provided full-time operational support to combatant commanders and other federal agencies, and helped make Camp Williams a tactical Low-Level Voice Intercept center of excellence for the Department of Defense. Also, Counter-Intelligence WOs provided critical force protection for combatant forces overseas.

This year the WO cohort conducted its first WO Retention and Officer Development Symposium with a focus to provide leadership and mentorship training. Maj. Gen. Jeff Burton discussed, *The Stoic and the Soldier*. Chief Warrant Officer 5 Wilson, command chief warrant officer and Army chief of staff, strategic study-group member, discussed both the WO civilian and Military Education Program and other WO issues; and Col. Calchera, deputy aviation school commandant, gave a comprehensive critical-thinking course to assist WOs in developing courses of actions.

Fiscal Year 2016 welcomed 25 new WOs to the Utah Army National Guard, and finished the year with 92 percent WO slots fill. Utah had 12 great WOs retire, four of which had enormous legacies in aviation: Chief Warrant Officer 5s Don Jacobson, Ken Jones, Fabian Salazar, and Kerry Stauffer. 🇺🇸

Organizational Chart JFHQ



**Governor of Utah
Commander in Chief**



**The Adjutant General
Commanding General**

	Land Component Commander		Assistant Adjutant General Army		Director Joint Staff		Assistant Adjutant General Air
Army National Guard Units			Air National Guard Units				

Primary Staff

J1 Personnel	J2 Intelligence	J3/5/7 Operations	J4 Logistics	J6 Communications	J8 Finance
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Secondary Staff

Aviation and Safety	Construction Facility Management	Human Resources	State Military Department
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Personal Staff

Command Chief Warrant Officer	Inspector General	Public Affairs	Senior Army Advisor	State Chaplain	State Command Sergeant Major	State Judge Advocate	State Surgeon
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Maj. Gen. Jeff Burton observes Moroccan firefighters as they conduct a horizontal-liter rescue during Mantlet 2016 in Rabat, Morocco. Mantlet 2016 is an exercise supported by members of the Utah National Guard and Utah's United Fire Department where they train Moroccans on techniques to use when responding to a disaster.

Joint Force Headquarters (JFHQ) serves as the headquarters for the Army and Air National Guard within the state of Utah. The JFHQ primary mission is to provide trained and ready military forces for national wartime requirements. The JFHQ also supports civil authorities with capabilities and forces for homeland security and domestic emergencies.

The JFHQ consists of state-level leadership of Army and Air National Guard including: the Adjutant General, Assistant Adjutants General for Army and Air, Land Component Commander, Director of the Joint Staff, and primary/special/personal staff with various duties and responsibilities. Each staff section is responsible to provide expertise and recommendations to the command structure on important issues facing the Utah National Guard, as well as provide expertise in its arena for maintenance of policies and procedures within the Utah National Guard.

The most significant leadership change that occurred in JFHQ during 2016 was the promotion of the Brig. Gen. Christine M. Burckle as the first female general officer in the history of the Utah National Guard. In August 2016 she became the first female commander of the Utah Air National Guard, assuming the mantle of responsibility as the Assistant Adjutant General for Air following Brig. Gen. David R. Fountain.

This year JFHQ participated in Yama Sakura, a joint-operations exercise conducted in Japan; supported the State Partnership Program with the Kingdom of Morocco; participated in multiple exercises in South Korea; and

responded to wildfires in Utah. All of these training opportunities ensured JFHQ staff members are better prepared for future overseas and domestic operations.

The JFHQ maintains a high-operational tempo, assuring the president of the United States and the governor of Utah that the Utah National Guard forces are ready and relevant to fight and win our nation's wars and respond to domestic emergencies in our state and homeland. 🇺🇸



Brig. Gen. Christine Burckle's husband, George, and daughter, Kate, pin new rank on her uniform during a promotion ceremony held prior to the assumption of command. Burckle was formally promoted to the rank of brigadier general on Aug. 6, 2016, at Roland R. Wright Air National Guard Base in Salt Lake City.



Members of the J1 staff at the Utah National Guard Headquarters in Draper.

The J1 Service member and Family Support Services continues to provide uniquely developed individual programs for families, service members, and veterans across the state of Utah.

This year the J1 welcomed Master Sgt. Johnathan Love, Capt. Samuel Wollenzien, Joel Andersen, and Ashley Warren, replacing Susan Summers and Chuck Rackham who retired or moved on to provide support in other ways.

The G1 welcomed Lt. Col. Erick Wiedmeier as the new deputy replacing Lt. Col. Brent Baxter, and Sgt. Maj. Damon Harvey as the sergeant major replacing Sgt. Maj. Troy Josie.

The Utah Army National Guard ended fiscal year 2016 with an end-strength of 5,409 and processed 64,678 personnel/DEERS transactions. The G1 ranked within the top 10 nationally and first in Medical Readiness, second in Record Brief Index, third in Personnel Readiness Index, third in Soldier Management, fifth in Data Quality Index, sixth in Education Management Index, seventh in Incentive Management Index, and seventh in Security Clearance Index.

The A1 welcomed Maj. Travis Perry as the new commander replacing Lt. Col. John Richardson. The A1 provides in-garrison and deployed personnel, services and Family Readiness for more than 1,400 Air National Guardsmen. In January, 15 members of the A1 deployed to Al Udeid Air Base, Qatar for six months. This deployment was very services-flight centric causing a challenge for a minimal flight to feed, fitness test, and provide for the entire Utah Air National Guard. Training and mobilizations continued throughout the summer, to include the re-deployment of several hundred deployers; 47 fitness assessment tests; more than 300 Airman processed to formal training schools and 200 members to initial, active-duty training. More than 1,100 military, dependent and civilian identification cards were processed. The Base Honor Guard conducted 28 flag details.

Family Assistance Centers took a small hit, having to close and realign two centers. The efforts provided more inclusivity with communities and better capabilities across the state. The Sexual Assault Response coordinator, Suicide Prevention Program manager, and Resilience Program manager have been developing a crisis-response capability. Master Resilience Trainers (MRT) increased as Utah hosted the MRT course.

Casualty Operations, Survivor Outreach Services, and Utah Military Family Life Consultant Programs (MFLC) continue to provide individualized services to those struggling from seen and unseen challenges. The program has grown from two MFLC's to four. In addition to Bruce Jenkins (Camp Williams) and Andrea Phillips (JFHQ), they welcomed Jake Vickery (So. Ogden) and CJ Gibbs (Cedar City). All four MFLCs are licensed clinicians who are able to provide no cost, brief-solution-focused counseling to all service members and their families.

The Family Readiness program overcame many challenges. Even with the reduced staff, 190 volunteers and 142 leaders were trained as well as planning and coordinating the 2016 Governor's Day and TAG Symposium. Employer, Support of the Guard and Reserve (ESGR) conducted five job fairs, supported by 305 employers. Three Boss Lifts were conducted in support of the 116th Engineer Company, 65th Field Artillery Brigade, and 1457th Engineer Battalion. ESGR supported programs have influenced 1,134 employers and 9,345 Reserve and National Guard members. The Transition Assistance Advisor and Yellow Ribbon coordinators continue to deliver valuable programs for transitioning Soldiers and families.

In 2016 the UTNG Child and Youth Program (CYP) introduced a new StEM programming that includes a Design Squad and Make-It-Fix-It club. Since the inception of CYP, hundreds of youth each year have taken advantage of three youth camps, two teen-resilience trainings, three teen-council events, nine family camps, multiple yellow-ribbon events, one military-child-awareness event, and seven day camps.

In addition, the Chaplain Corps continues to bring couples together with the Strong-Bonds Program, holding 13 Strong-Bonds events, five weekend events and eight four-hour events. Chaplain's also provide community support, contribute to Suicide Awareness and Intervention programs, assist with notifications, conduct weddings and funerals, and provide all manner of trauma, emotional, and stress counseling. Our team has demonstrated commitment, passion and dedication to families, service members, and veterans.

We all look forward to a very busy FY17. 🇺🇸



Members of the G2 staff. Back row: Sgt. Cara Nielson, Chief Warrant Officer 5 Kelvin Green, Maj. Jared Wandell, Sgt. 1st Class Michael "Kent" Brogdon, Chief Warrant Officer 2 Martin "Buck" Taylor, Spc. Ryan Leash. Front row: Sgt. Sara Hughes, Lt. Col. Brent Baxter, Col Greg Hadfield, Ms. Kelli Bytendorp, Maj. James Merlette.

The UTNG J2/G2 continues to support the commands throughout the Utah National Guard by providing management and oversight of personnel security, industrial security, counterintelligence, threat awareness and reporting, intelligence oversight, information security, and sensitive, compartmented-information programs.

The J2/G2 consists of 17 full-time personnel and three M-Day personnel. Col. Gregory Hadfield, who has successfully served as J2/G2 director for the past two years, returned to the Pentagon in August to become the Director for the Chief of the National Guard Bureau Action Group for Gen. Joseph L. Lengyel. He turned over the J2 responsibilities to Col. Karl Wright and G2 responsibilities to Lt. Col. Brent Baxter.

The J2/G2 Special Security Office oversees the operation of multiple Sensitive Compartmented Information Facilities (SCIFs) across the state of Utah. The G2 budget for fiscal year 2016 was \$110,000 dedicated to improve and upgrade SCIF technical security requirements and to maintain information-technology systems within each SCIF.

The J2/G2 serves as the site manager of the Draper Joint Reserve Intelligence Center, which supports over 350 personnel from various organizations and programs, including the Office of Naval Intelligence, Naval Information Operations Center, Undersea Warfare Detachment, the Utah Regional Operations Center, Department of Homeland Security, and the Reach Language Support Program. The JRIC conducts more than 15,000 man days of intelligence

production and training activities yearly. The J2/G2 also oversees the Utah Foundry Platform, which provides essential intelligence readiness training to both active duty and Reservist military intelligence units and organizations.

The J2/G2 continues to build working relationships, collaborate, and integrate with other military intelligence organizations and civilian agencies. The J2/G2 meets with representatives from those intelligence agencies on a continuous basis to coordinate events, expectations, and respond to requirements set by military leaders and elected officials. The J2 continues to play a significant role in providing essential situational awareness and incident analysis and assessment support to civil authorities responding to domestic emergencies and special security events.

The G2 hosted two S2 Intelligence and Security Workshops in January and August in order to train unit S2-section personnel to manage their own unit or command intelligence and security programs. Chief Kelvin Green also supported National Guard Bureau with the establishment of a Personnel Security Manager Course at the Professional Education Center at Camp Robinson, Little Rock, Ark.

In anticipation of Homeland Security Presidential Directive (HSPD-12) requirements—requiring all Army National Guard personnel to have a secret security clearance at a minimum—the G2 office continues to review, research, and work with commands to mitigate the impact on personnel readiness when implemented by Department of the Army. The J2/G2 has had a successful year and looks forward to the upcoming year. 🇺🇸

During Fiscal Year 2016, the Utah Army National Guard (UTARNG) supported a variety of operations, training, and missions, to include wartime deployments, overseas exercises, joint exercises, community-support missions and response to local disasters. In spite of a major organizational restructure within two large major commands, the state continued an all-time high in duty Military Occupational Specialty (MOS) qualification percentage and a third-place national composite ranking. The J3/5/7 also reached all-time highs in having Soldiers complete each level of noncommissioned officer education (Warrior Leader, Advanced Leader, and Senior Leader courses) and structured self-development.

More than 730 Utah National Guard Soldiers participated in 174 overseas exercises, training events, and international exchanges in 39 countries around the world. Support elements were provided to every unified combatant command around the globe. Notable key contributions to various Joint Chief of Staff exercises include support to Beyond Horizons and Panamax in SOUTHCOM; Key Resolve and Ulchi Guardian Freedom in Korea; Yama Sakura and Orient Shield in PACOM; and Central Accord and African Lion in AFRICOM. Significant support and training relationships were also developed with active-component elements in EUCOM.

Select Soldiers participated in a NATO exchange program by attending training events in the United Kingdom and hosting allied soldiers during training events held in Utah. These overseas training and support events provided Utah National Guard Soldiers exciting and challenging opportunities to demonstrate and validate their MOS proficiency.

The Utah State Partnership Program, coordinated by Capt. Jill Vandegrift, completed another successful year of military security cooperation exchanges between the Royal Kingdom of Morocco and the Utah National Guard, once again reinforcing both professional and personal relationships.

The Joint Operations Center (JOC) strives to stay mission ready by participating in numerous trainings throughout

FY16, to include a monthly State Emergency Response Training at the Utah State Capitol, Operation Shake Out on April 21, Camp Williams fire exercise on May 4, and a three-day domestic-operations exercise where they deployed the Emergency Management System at the brigade level during the 204th Maneuver Enhancement Brigade's annual training at Strawberry Reservoir June 8-10.

All training conducted helped prepare them to provide dispatch and support to four wild-land fires at Camp Williams and the Box Canyon Fire that lasted five days and burned 4,000 acres of land during the summer of 2016.

During FY16 Military Funeral Honors (MFH) conducted 1,192 services for deceased service members. The service is sometimes the last image the family will have of the military and their loved one's honorable service. MFH upholds the most professional of appearances within the public eye and stays true to some of the oldest of Army traditions, as well as showing a large form of family support from the military. MFH strives to ensure the memory they leave with the family is nothing below the standard of perfection.

Staff members of the G3 spent numerous hours collaborating and planning the Utah Best Warrior Competition at Camp Williams, April 8-10. Over the course of 72 hours, 23 competitors from both the UTARNG and the Army Reserves competed against each other for the coveted title of Best Warrior. The best Soldiers from each major command were selected to be tested in land navigation, battle drills, marksmanship, radios, medical treatments of casualties, weapons assembly, grenades, vehicles, ruck marching, night-land navigation, Army physical-fitness test, written test, and oral boards. From start to end, competitors got an average of six hours of sleep and were constantly evaluated. It was a true test of fortitude, fitness, and intelligence as they pushed themselves to the limits of their capabilities. Winners went on to represent the state of Utah at the regional Best Warrior Competition in Flagstaff, Ariz. 🇺🇸



Competitors from the Utah Army National Guard and Army Reserve line up for a photo before competing against each other for the title of Best Warrior during a three-day event at Camp Williams, Utah April 8-10.



An aerial view of the Joint Operations Center set up during the 204th Maneuver Enhancement Brigade's Annual Training at Strawberry Reservoir, June 8-10.

The J4 planned and coordinated logistical support for operations and fulfilled its mission to provide the highest level of logistical and sustainment readiness for its customers. The J4 continued to ensure fully mission-capable equipment with improved logistical support for the Utah Army National Guard (UTARNG) units and/or personnel.

The J4 started the year providing technical oversight and procedural guidance for all logistical requirements to mobilizing and demobilizing units. The largest of these was the 116th Horizontal Engineer Company which mobilized approximately 160 pieces of equipment through Fort Bliss, Texas. The J4 also continued oversight of the Regional Rigger Parachute Packing and Support facility.

The J4 coordinated logistical requirements and prioritized competing classes of supply for Operation Gunsmoke at Guernsey, Wyo. For this exercise, the J4 sent a Joint Reception Staging and Onward Integration Force to support more than 1,300 Soldiers representing six states. The support included lodging as well as the transporting and/or staging of approximately 430 vehicles.

Success in these and similar events occurred while managing the initial stages of the conversion to the Army's new readiness program called Global Combat Support System Army (GCSS-Army). The J4's oversight in this monumental transition resulted in the timely adherence to ongoing GCSS Army milestones.

Congratulations to the 214th Forward Support Company for representing Utah and Region VII in the national Phillip A. Connelly Cooking Award. Additionally, congratulations to the 144th Area Support Medical Company for its nomination as the Region VII representative in the Supply Excellence Award (SEA) level 1 Modified Table of Organization and Equipment category for spring 2017. The J4 encourages logistical recognition and is proud of these units.

The Surface Maintenance Management (SMM) team maintains equipment through the Combined Support Maintenance Shop (CSMS), Unit Training Equipment Site (UTES), and multiple Field Maintenance Shops (FMS) throughout Utah. The Surface Maintenance Office helped



various units deploy by ensuring its mission-critical equipment met standards.

The SMM complied with Army directives to replace the gun tubes of the M109A6 Paladin as well as to phase out more than 190 legacy Humvees. This was accomplished through coordination with contractors as well as units of the UTARNG. Approximately half of the gun-tube replacements were completed by Sept. 15, 2016 while all of the Humvees have been turned back to the Army. The remaining gun tubes will be replaced before the end of the calendar year.

Each year maintenance shops are evaluated for safety through both Command Maintenance Evaluation Team and Command Supply Discipline Program inspections. This year, each shop received an outstanding rating in each area inspected. FMS 1's outstanding performance secured its submission for Efficiency in Maintenance Award from National Guard Bureau. FMS 5 was also recognized as the "Top Shop" for the state in 2016.

Finally, the ground maintenance community conducted a Trade Skills competition that incorporated 12 mechanical- and shop-trade testing stations. This involved applied mastery of mechanical and electrical knowledge plus written and oral exams. Staff Sgt. Derek Washburn from UTES was the overall winner. 🇺🇸

Above: Sgt. 1st Class Ross Francis, Sgt. Julio Heise, Staff Sgt. Ryan Thorn, and Staff Sgt. Beau Cook prepare to swap a tube on a Paladin. Below: Spc. Shiann Lindsey, left and Sgt. Shaunee Batchlor help prepare food during the Region VII Phillip S. Connelly Cooking Award competition. Sgt. Kohnor Loosley serves 1st Sgt. Eric Shepherd during the Connelly competition.



The J6 is the principal advisor to the Joint Force commander for Command, Control, Communications, Computers and Information Management (C4IM) services. It is the J6 mission to acquire and distribute resources, provide policy, governance, information technology (IT) services, and enable trained and ready units supporting federal and state missions. Key services provided by the J6 include network and infrastructure support, communication security (COMSEC), mail, Freedom of Information Act (FOIA), Army Records Information Management System (ARIMS), installation printing, photographic, telephone, distance learning, mobile devices, customer service, and radio services.

For the J6, 2016 was a year of inspections! It went through three separate inspections including a COMSEC inspection, SIPR Risk Management Framework inspection, and the Defense Information System Agency (DISA) Command Cyber Readiness Inspection (CCRI), which was the most rigorous. After months of preparation, the inspection team from DISA performed a rigorous, one-week inspection. The results of the inspection revealed that the UTNG's network is "Low Risk"--we passed. Utah is the third, of 13 states inspected, to successfully pass both the pre-and final inspection in both the classified and unclassified network measures.

With the ever-increasing cyber threat, the J6 is in a constant battle to stay ahead of the threat. There were many late nights and long weekends scanning, patching, replacing, and reconfiguring UTNG network equipment to keep ahead of new threats. Additionally, the J6 is involved with local government, academia, and law enforcement to train, advise and assist in Cybersecurity efforts. The Defense Cyber Operations Element (DCOE) participated in Cyber Shield 2017, a national-level exercise to train and validate network defense, forensic analysis, reporting and mitigation, and incident response. The team placed second in the Cyber City completion held in conjunction with the event.

The Tactical Communications (TC) section also participated in coordination and training efforts with local government and law enforcement. The State Division of Emergency Management sponsored a training exercise involving inter-agency efforts to locate and rescue a lost hiker. The TC section provided equipment and knowledge necessary to enable communication and cross banding between fixed-wing aircraft, rotary-wing aircraft and ground teams. The result-proven interoperability and improved working relationships.

This year the G6 Tactical Communications section worked closely with the G4 Electronics (Zapshack) to significantly improve the UTNG Emergency VHF Radio Repeater Network. One of the most significant upgrades made this year was the upgrade of Camp Williams Range Control main VHF Repeater at Williams Peak. This upgrade has prepared Range Control for the future FCC and DOD mandates to go narrow band, P25 compliant and digital. This and other repeaters maintained throughout the year provide communication capability for training and emergency response throughout much of the state. 🇺🇸



Above: Williams Peak repeater site, Camp Williams, Utah. Below: Utah National Guard Defensive Cyber Operation Element participates in Cyber Shield 2016 at Camp Atterbury, Ind.





The Utah Army National Guard, Directorate of Aviation and Safety (DAS) finished FY16 with all supported aviation units postured to support the state and nation. This year Army Aviation in Utah executed more than 6,500 flying hours, training and supporting real-world missions while suffering no major accident or injury. This could not be achieved without the commitment and professionalism of every member of Army Aviation. Additionally, the Ground Safety and Occupational Health sections of the DAS conducted numerous field visits and training events for units and facilities throughout the UTARNG.

In 2016 the Army Aviation Support Facility (AASF) conducted more than 100 support missions that enabled specialized training throughout the state and nation. Additionally, the AASF supported 1-211th Attack/Recon Battalion's (ARB) participation with four Apaches at Fort Drum, N.Y. in conjunction with a New York National Guard field-training exercise (FTX). This FTX led to the culminating exercise for the 1-211th ARB at the Joint Readiness Training Center at Fort Polk, La., where for four weeks the battalion honed its warfighting functions.

The AASF was designated as the reception and staging point for the transfer of 25 AH-64D Apaches from Utah, Idaho and Arizona to the regular Army. Aircrews from Utah also flew 10 aircraft cross-country to Fort Drum with no maintenance delays. The AASF was only able to complete this arduous task because of the hard work and dedication of the outstanding team of maintainers and test pilots.

The AASF spent the summer months conducting firefighting missions with the UH-60 Black Hawk and sending two UH-60s to Europe as part of a National Guard Aviation Task Force from Colorado, Utah and Kansas in support of Special Operations Command Europe. This 90-day event included training throughout Europe in a mission set unique to Special Operations Forces.

As if executing all these training and support missions wasn't enough, the AASF also completed numerous external inspections requiring dedication and maximum effort from the team. The AASF completed the FORSCOM's Aviation Resource Management Survey (ARMS) with the primary focus on training management, maintenance, safety, aviation operations and standards. Preparing for and successfully passing an ARMS inspection is no small feat, but Army Aviation achieved one of the highest scores ever nationally—a monumental achievement.

Aviation also had an inspection from the Directorate of Evaluation Standards (DES) who focuses on standardizing individual aviator training for every aviation unit throughout the Army. All UTARNG aircrews received a written test and selected aviators received oral evaluations/hands-on performance evaluations (check rides) in the aircraft. UTARNG aviation performed very well—a reflection of the high standards for training each aviator receives throughout the year by the exceptional team of AASF instructor pilots.

As Army Aviation in Utah looks forward to the coming year, it is filled with a myriad of training exercises, support missions and preparation for Overseas Contingency Operations. With a great team of dedicated professionals the DAS/AASF will continue to safely and successfully meet this mission. 🇺🇸



Above: Two UH-60 Black Hawks dip buckets at Smith and Morehouse Reservoir in preparation for water drops on the Box Canyon Fire. Below: An AH-64D Apache Longbow over southern Utah, en route to Fort Polk, La.

Additional parking at Camp Williams Building 9000.



The Construction Facilities Management Office (CFMO) has been involved with a myriad of current and future design/construction objectives to ensure state-of-the-art facilities are available to sustain the National Guard's training demands. Another objective at the forefront of construction is planning and programming to ensure the appropriate assets are acquired and in place to meet the real-property mission. In addition to real property, the CFMO receives valuable support from other departments to help accomplish its mission. These agencies are the Environmental Resource Management Department (ERM), State Military Department (SMD), Division of Facility Construction Management (DFCM) at the state Capitol, and the State Building Board. All these organizations work tirelessly to ensure policies, requirements, and budget requests are accurate and then submitted to meet our funding obligations.

In tandem, with the great work of the CFMO staff, is its counterpart organization at Camp Williams, the Department of Public Works (DPW). They are the engineering and maintenance leg of the entire training site. The organization and capability of DPW has increased dramatically to provide improved facility maintenance, roads/grounds, and weapons ranges. The added capability and technical experience has sustained the older facilities and allowed preventative maintenance to occur for the newer buildings and extend the life cycle.

Under the direction of the CFMO and project managers' oversight, construction continues at a rapid pace to meet the ever-changing force-structure demands, facility, and equipment requirements. Currently in progress is design of the Special Forces Readiness Center, with construction starting in the spring of 2017. This facility will be located on the south end of Camp Williams Garrison. For years the Camp Williams' master plan has included the design and construction of additional parking. Funding for the designs started at the end of 2015 and into 2016 for six projects. Funding for these was secured for construction of four of the six projects. We anticipate funds for the remaining two designed parking lots in FY17, as well as additional design work.

Due to the increase in operational activity and training, the Special Forces Command helped generate the requirement

for a new, state-of-the-art, live-fire shoot-house, funded by Department of the Army. This project is currently under design and is slated for construction in FY17/18. The shoot-house location will be near the other weapon training ranges at Camp Williams. With these current projects and more under design, the Utah Army Guard Master Plan is being executed one year at a time to provide first-class facilities for Soldiers, other armed-service personnel, public service/law enforcement and civilians training at the Utah Training Center.

With all the added construction, the utility infrastructure has been upgraded to accommodate additional growth on the south side of Camp Williams. This additional growth continues to use the precious resources of power, gas and water. The UTARNG receives policy, regulations, and compliance requirements from the state and federal government that must be fulfilled. The CFMO and ERM Sustainment-Energy Team have done an admirable job to reduce utility costs, reduce the carbon footprint, and implement renewable and energy-efficient projects. Some of these projects have already been finished. We are receiving the benefits from the ground-mounted, Photo-Voltaic (PV) solar grid on the southwest side of Camp Williams. The panel capacity is estimated at 1.315 megawatts and connected to the Camp Williams electrical grid which offsets the current electricity consumption. Through generating its own power, Camp Williams is able to reduce the electrical bill by 33 percent. This renewable power from the sun will offset more than 11 million pounds of CO2 over the next 10 years. This is equivalent to removing approximately 875 cars' emissions from the roads or planting 950 trees.

In addition, the CFMO is taking all the steps necessary to reduce solid waste, recycle office/warehouse materials, and recycle 50% of construction material. There has been a concerted effort throughout the state using posters, campaign slogans and additional recycle containers at every armory location in the state to recycle. The bulk of impact is properly disposing of cardboard and paper which dramatically reduces our solid-waste numbers and improves paper and tree conservation. In short, this office and many others are doing everything within our budget and regulatory constraints to provide the best facilities and equipment for Utah Guard Soldiers to remain a mission-ready force for both the state and the nation. 🇺🇸



Human Resource Office personnel.

Fiscal Year 2016 was another busy and productive year in the Human Resource Office (HRO). The HRO spent the time to improve several programs designed to enhance the overall well-being of the Utah National Guard's full-time force such as supervisor training, Utah National Guard federal-service awards, the annual health-benefits fair, new employee in-processing/briefings, personnel instructions and regulations, Army Active Guard and Reserve (AGR) Tour Continuation Boards, as well as employee supplemental training.

The HRO saw many personnel changes over the past year. Lt. Col. Reece Roberts, the deputy HRO, accepted a new assignment as the administrative officer for 97th Troop Command and Sgt. Maj. Scott Evans accepted a new assignment with the G3. The HRO welcomed back Capt. Barry Gorringer after a very successful deployment with the 151st Force Support Squadron.

The HRO also welcomed Lt. Col. Paul Peters as the new deputy HRO, Sgt. Maj. Kody Nelson as the new AGR noncommissioned, officer-in-charge, personnel sergeant, and Spc. Aleix Graham as a member of the AGR branch. Col. David Osborne remained the director of HRO and continued to emphasize a philosophy of transparency and customer service

as HRO sustained its efforts to offer quality personnel services to the more than 2,500 AGR, Federal Technicians, active duty Operational Support and state employees employed by the Utah National Guard.

During FY16, the mission of the Utah National Guard HRO continued to be focused on providing a variety of services including: hiring, staffing, benefit services, position management and classification, on-the-job-injury services, full-time employee training, equal employment opportunity, labor relations, medical and pay administration, employee-assistance programs, personnel computer-data services, Army and Air mass-transportation benefit program and official-duty-travel services. The HRO is committed to ensuring that all work-related needs of the Utah National Guard's full-time force are met in order to maintain maximum efficiency and a high level of dedication and morale.

Additionally, HRO is part of the Joint Diversity Executive Council (JDEC). The JDEC is a diversity board the UTNG uses to invite, include and inspire our workforce for the greater good. The HRO is pleased to serve the needs of all UTNG employees and looks forward to implementing other changes and programs that will benefit the full-time employees of the UTNG. 🇺🇸



UTNG leaders at the state Capitol building during the legislative session.

The State Military Department (SMD) serves on the secondary staff for the adjutant general. The SMD office is the budget and accounting office overseeing state resources.

The SMD supports the adjutant general unit readiness for state and federal missions, Soldiers, and Airmen of the UTNG, through the best possible customer service and providing timely, accurate, and efficient procurement, budgeting, and accountability of UTNG state resources in compliance with Utah and federal laws and regulations. About 98 percent of UTNG’s funding is federal to support the federal mission. The governor also requests and the state legislature appropriates funding for UTNG administration, operations and maintenance, and tuition assistance.

The UTNG Operations and Maintenance Account supports 535 buildings on 26,000 acres. Most UTNG buildings are state owned.

The State Tuition Assistance program supports the UTNG recruiting and retention mission.

State Tuition Assistance			
FY2016	Army	Air	Total
Applications	398	342	740
Soldiers/Airmen	276	163	439

2017 UTNG State Appropriations			
Program	Appropriated State Funds	Appropriated Federal Funds	Program Total
Administration	\$1,851,300	--	\$1,851,300
Operations/Maintenance	\$4,546,100	\$57,999,800	\$62,545,900
Tuition Assistance	\$1,000,000	--	\$1,000,000
TOTAL	\$7,397,400	\$57,999,800	\$65,397,200

The administration program provides funding for the office of the adjutant general, assistant adjutant general and Military Family Life Counselors (MFLC). Last year, the legislature provided funding for two additional MFLCs.

The SMD works closely with judge advocate general (JAG) and Construction Facilities Maintenance Office on legislative initiatives. In 2016, the legislature enacted several laws supporting the UTNG, including a \$100,000 death benefit to the next of kin of a UTNG member who dies performing state active duty, and a tax credit exempting military survivor benefits from state income tax.

The SMD plays an active role in domestic operations, processing pay and accounting for and reimbursing costs. In 2016, UTNG aviation units provided wildland-fire suppression support at a cost of about \$230,000.

The UTNG enjoys broad support from the citizens of Utah and its elected representatives. This reflects their respect and appreciation for Guard member service and the elected officials trust in the Soldiers, Airmen, and leaders of the UTNG. The SMD office is committed to supporting the UTNG mission. 



United States Property and Fiscal Office for Utah

The dual-state and federal status of the National Guard is unique among military forces. The National Guard in each state, until called to federal service by the president, is a state militia under the control of the governor.

The mission of the United States Property and Fiscal Office (USPFO) for Utah is to support the mission of the adjutant general for Utah and the units, Soldiers, and Airmen of the Utah National Guard by ensuring accountability and proper use of federal resources. The USPFO is committed to ensuring that all units of the Utah Army and Air National Guard have proper resources and equipment to perform its role in support of national defense or contingency operations. The USPFO closely monitors authorizations for procuring equipment and ensures fiscal responsibility of appropriated funds.

The USPFO is comprised of five divisions: Internal Review, Purchasing and Contracting, Supply and Services, Resource Management, and Data Processing.

Internal Review provides professional audit services to all directorates and units within the Utah National Guard. These audits ensure that strong internal management controls are in place to prevent fraud, waste, and abuse.

Purchasing and Contracting procures commercial goods and services, such as lodging and meals for Soldiers and Airmen, shipping and storage, construction, and nonstandard items required for training and mobilization.

The Supply and Services Division receives, distributes, and accounts for all federal property and equipment of the Utah Army National Guard. This includes the Ammunition Supply Point and Central-Issue Facility.

Resource Management is responsible for timely processing of pay and travel for traditional and full-time Soldiers. DPI, or Data-Processing Installation, mainly serves as the principal advisor to the USPFO on all automation matters. The USPFO said good-bye to Col. Lawrence Schmidt and welcomed Col. Kenneth Verboncoeur. Schmidt retired this year after 40 years of service with the UTNG and his leadership and guidance will be greatly missed. Mr. Jude Lucien left Purchasing and Contracting to move back to the East Coast and Spc. Deborah Beaman left Purchasing and Contracting to move to the G6. Staff Sgt. Adrian Fagan left USPFO to take a commission in the Army Reserves. 🇺🇸



Historic hangar at the Wendover Airfield. The recently renovated hangar was constructed in 1943 as an aircraft-maintenance hangar for heavy bombers and other aircraft operating at the Wendover Airfield.

Environmental Resources Management (ERM) was involved in many activities in FY16 in support of the mission of Utah National Guard.

ERM worked closely with the Construction Facilities Maintenance Office and the Utah State Historic Preservation Office to ensure the lease and renovation of a hangar at the historic Wendover Airfield proceeded in a way that meets mission requirements while preserving the important historic features of the building as required by the National Historic Preservation Act. While the building was originally constructed during World War II as a maintenance hangar for B-24 and B-17 bombers, it will provide a valuable operating base for UTNG aircraft with access to important training areas. At the same time, the hangar will continue to convey the historic feel and appearance of an important World War II-era building.

The Utah National Guard stewards land in the public interest to sustain training and the natural environment. Noxious weeds can interfere with training and operations and

wildlife habitat. Musk and scotch thistles are widespread and can be a thorny issue for dismounted training. ERM sprayed more than 100 acres of musk thistle and other weeds on the eastern half of Camp Williams, including most of Beef Hollow. BioControls, natural bugs and pathogens, are also used to fight weeds and reduce chemical use across the landscape. Collaborating with the Utah Department of Agriculture and other agencies on this approach reduces ERM's costs as well; about \$1,500 of bugs were released this summer that will reduce future year's costs in manpower and other resources.

Special Projects goals for FY16 included preventative maintenance of two drainages effecting the Tickville Gulch.

Using ERM staff and temporary help, six sediment basins were constructed connected by more than one-half of a mile of compacted trench. To decrease the drainage velocity and improve erosion control, large boulders and rip-rap were used. This project also reduces the possibility of debris flow which often affects the Tickville road and impacts training. 🇺🇸



Above: Maj. Gen. Jefferson Burton with the Maghreb Mantlet Exercise team.
Below: State Partnership Program Coordinator Capt. Jill Vandegrift and Adjutant General Aide-de-camp Maj. Jaime Thomas meet with members of the Moroccan Social Services Directorate.



Maj. Gen. Jefferson Burton meets with Maj. Gen. Ahmed BOUTALEB – Inspector of Royal Moroccan Air Forces.

The Utah State Partnership Program, coordinated by Capt. Jill Vandegrift and Maj. Tyler Jensen, completed another successful year of military security cooperation exchanges between the Royal Kingdom of Morocco and the Utah National Guard continuing strong, professional and personal relationships.

The purpose of this partnership is to develop, enhance and facilitate AFRICOM engagements in the county of Morocco and the surrounding region. Exchanges this year culminated with members of the Utah National Guard participating in more than 35 events with the Royal Kingdom of Morocco, resulting in another record year of engagements.

Significant events this year included the Humanitarian Mine-Action and Disaster Planning and Preparedness teams.

These events involved civilian and military participants from the state of Utah and the Kingdom of Morocco. Utah National Guard subject-matter experts from the Counter-Illicit Trafficking team were also able to share their knowledge participating in a number of exchanges further enhancing Moroccan expertise. Brig. Gen. Dallen Attack and Brig. Gen. Christine Burckle were honored to attend the annual African Lion exercise which is a bilateral U.S. and Moroccan-sponsored event designed to improve interoperability and mutual understanding of each nation's tactics, techniques and procedures. Maj. Gen. Jefferson Burton and members of his senior staff traveled to Morocco for the annual senior leader visit to conduct high-level discussions. The trip also included a visit to observe members of the Utah National Guard and Moroccan civilian and military members participating in the Maghreb Mantlet exercise, which is a culmination of the year's Disaster Planning and Preparedness and Humanitarian Mine-Action events. The Utah National Guard also received a number of Moroccan visitors this year to include members of the Royal Moroccan Armed Forces senior leadership.

This year we would like to welcome out new State Partnership Program Director, Lt. Col. Dustin Carroll, and our new Bilateral Affairs Officer, Maj. Sam Campbell. We look forward to many years of continued partnership success. 🇺🇸



The 97th Troop Command continues to fulfill the mission command assignment of FEMA Region VIII Homeland Response Force (HRF) with direct support from Utah Army and Air National Guard units. The 97th Troop Command Commander, Col. Scott Burnhope, also assumed command of the HRF.

During the first quarter, HRF personnel participated in two separate training exercises with outside agencies. The first in October, was a functional exercise with Salt Lake County Emergency Management personnel at their emergency operations center. This was a continuation of a great working relationship with county emergency management employees in which the HRF was able to train with the separate emergency-support functions at the county level. In November, 16 Chemical, Biological, Radiological, Nuclear, (CBRN) and High-Yield Explosives Enhanced Response Force Package (CERFP) personnel participated in an air-load exercise with the California HRF enhancing its skills to rapidly deploy using Air Force assets.

In February, HRF medical-capabilities personnel participated in the Dixie Thunder exercise with Washington County Emergency Management employees. This functional exercise was designed to test county response-and-recovery capabilities to a major flood incident. Thanks goes out to Washington County for allowing the HRF to train with them and work on its ability to integrate with and assist civil authorities.

In March, the HRF received a beta external evaluation from National Guard Bureau Standardization Evaluation and Assistance Team. The hard work by everyone resulted in a final assessment of 94 percent compliance, with high marks for best practices, dedicated leadership, and overall readiness.



Students attending the Hazardous Materials Operations Course at Camp Williams, donning Level-A protective equipment, and going "go on air" at Camp Williams.

May and June saw great training opportunities with Guard members throughout the region and nationally.

In May all HRF and CERFP personnel traveled to the Denver, Colo., area for a Regional Collective Exercise. This provided the HRF with the opportunity to test and validate deployment procedures. Once on site they participated with the Colorado CERFP in a three-day training exercise designed to provide hands-on training to all Soldiers and Airmen throughout the HRF.

In June, 30 HRF and CERFP personnel deployed to Camp Rilea, Ore., in support of FEMA's regional-level exercise, Cascadia Rising. During this exercise the HRF provided mission command for other National Guard units from several states throughout the nation.

During FY16 the HRF continued its commitment to improving the CBRN Response Enterprise. HRF and CERFP personnel provided observer, controller/trainer support and subject-matter expertise to other CBRN response enterprise units as it conduct its external evaluations and other training events. HRF personnel participated in many working groups and conferences shaping the way forward for the enterprise.

As the HRF transitions into FY17, it remains committed to training for and responding to incidents locally, regionally and nationally. Training events planned include exercises scheduled with Salt Lake and Washington counties and the North Dakota National Guard. The HRF will also continue training in preparation for their upcoming FY18 external evaluation and transitioning mission responsibilities to new units. 



HRF personnel operating in their mobile operations center during the regional-response exercise in Colorado. This tent was manned and operated 24-hours per day during the exercise.



Spc. Kevin Gwilliam from the 624th Engineer Company, 1457 Engineer Battalion, uses a wet saw to cut a section of concrete as part of a renovation project on a restroom facility at the Renegade Point Marina, Strawberry Reservoir, June 8.



Chief Warrant Officer 5 Ken Jones, right, accompanied by his son Chief Warrant Officer 4 Jared Jones just prior to his final flight in an AH-64 Apache helicopter.



Two UH-60 Black Hawk helicopters from the Utah National Guard's 2-211th Aviation dip water from Smith and Morehouse Reservoir as they make repeated water-bucket drops on the Box Canyon Fire.



Soldiers from the 116th Engineer Company return to the Utah Air National Guard's Roland Wright Air Base after spending 10 months deployed to Kuwait. The approximately 130 Soldiers were greeted by a large crowd of family, friends and fellow Guard members who excitedly awaited their arrival Aug. 27.



Medic Sgt. David Swanson draws blood from a Native American tribe member during the free health fair and multi-tribal powwow at Ibabah on the Confederate Tribes of the Goshute Reservation Aug. 6.

Organizational Chart **UTARNG**



The Adjutant General



Assistant Adjutant General Army



Land Component Commander



Joint Force Headquarters



Medical Command



Recruiting and Retention Battalion



Utah Training Center-Camp Williams



640th Regiment, Regional Training Institute

- 1st Battalion NCO Academy
- 2nd Battalion (Modular)
- 3rd Battalion Field Artillery
- 4th Bn. Military Intelligence



19th Special Forces Group (Airborne)



65th Field Artillery Brigade



97th Aviation Troop Command



97th Troop Command



204th Maneuver Enhancement Brigade



300th Military Intelligence Brigade

HHC, 19th Special Forces

HHB, 65th Field Artillery

HHC, 97th Aviation Command

HHD, 97th Troop Command

HHC, 204th MEB

HHC, 300th MI Battalion

1st Battalion, 19th Special Forces Group

1st Battalion, 145th Field Artillery Regiment

1st Battalion, 211th Aviation Regiment

85th Civil Support Team (Weapons of Mass Destruction)

489th Brigade Support Battalion

141st Military Intelligence Bn. (Linguist)

HHC B Company 19th Special Forces
Bn. Support Co. 19th Special Forces

HHC A Battery
HHC B Battery
HHC C Battery
1-145th Field Artillery
214th Forward Support Company

HHC A Company
HHC B Company
HHC C Company
HHC D Company
HHC E Company
1-211th Aviation

23rd Army Band
115th Maintenance Company
128th Mobile Public Affairs Detachment

HHC A Company 489th Brigade Support Battalion
217th Network Support Co.
115th Engineer Facilities Det.

HHC A Company
HHC B Company
IC Detachment
HHC D Company
HHC E Company
141st MI Bn.

Group Support Battalion, 19th Special Forces

2nd Bn, 222nd Field Artillery Regiment

2nd Battalion, 211th Aviation Regiment

144th Area Support Medical Company
653rd Trial Defense Team
1993rd Contingency Contracting Team

1457th Engineer Battalion

142nd Military Intelligence Bn. (Linguist)

HHC A Company
HHC B Company
HHC C Company
HHC D Company
GSB
19th Special Forces

HHC A Battery
HHC B Battery
HHC C Battery
2-222nd Field Artillery
213th Forward Support Company

HHC A Company
HHC D Company
HHC E Company
2-211th Aviation
5-159th Aviation Detachment
1-171st Aviation Detachment

HHC, 1457th Engineer Battalion
1457th Forward Support Company
116th Horizontal Construction Co.
118th Sapper Company
624th Vertical Construction Co.

HHC A Company
HHC B Company
IC Detachment
HHC D Company
HHC E Company
142nd MI Bn.

Group Special Troops Company 19th Special Forces

190th Signal Company

Detachment 50 OSA Aviation
Det. 4, Co. C 2-641st Aviation
Det. 2, 1-112th Aviation

MCP-OD HHBN, 4th Infantry Division

Detachment 2, HHB, 101st Airborne Division

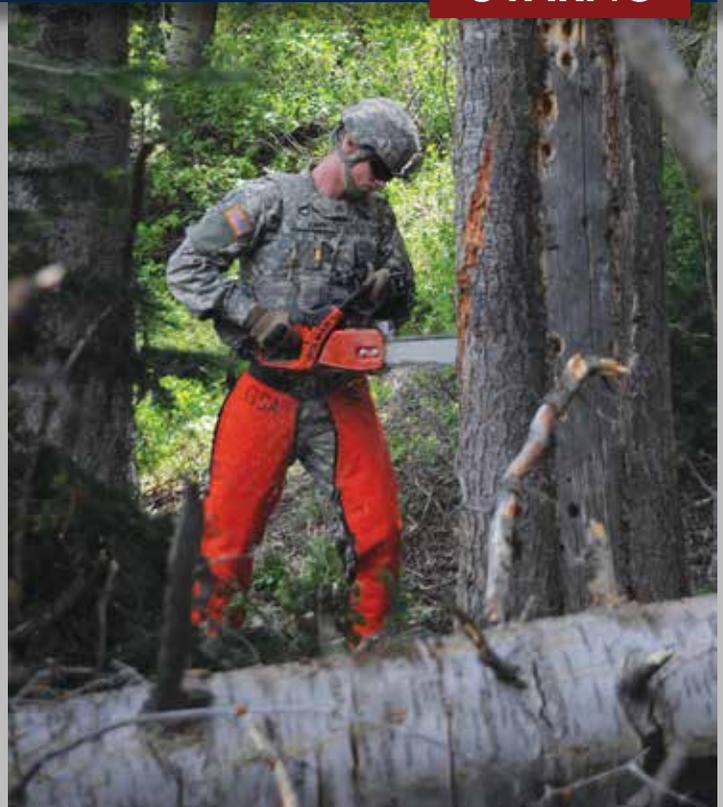


Left to right: Staff Sgt. George Young, crew chief, Utah National Guard; Chief Warrant Officer 2 Jason Hartley, pilot, Wyoming National Guard; Staff Sgt. Tyler Neff, medic, WYNG; Sgt. Sarah Van Horn, medic, WYNG; Capt. William Grimshaw, co-pilot, UTNG. Young was treated at a medical facility in Marjah, Afghanistan after being struck in the neck by shrapnel while flying on a MedEvac mission with the group.

The Utah Army National Guard (UTARNG) is one of the finest organizations in our state and nation. It provides an outstanding opportunity for men and women to build confidence, learn job skills, earn a college education, but most importantly, to gain valuable life experiences that will make them excellent citizens in our communities.

In Fiscal Year 2016, the UTARNG accomplished numerous mobilizations and overseas deployments, domestic support to our state, and realistic training to enhance its readiness. In FY16, more than 730 Soldiers participated in 174 overseas exercises, training events, and international exchanges in 39 countries. As in past years, the UTARNG again ranked in the “Top 10” in almost every metric used by National Guard Bureau in ranking each of the 54 states and territories. Achieving these honors proves the dedication and desire of our Soldiers to excel beyond the standard.

Our citizen-Soldiers understand the importance of being closely tied with the communities in which they serve. The UTARNG, with a membership of more than 5,500 Soldiers, utilizes armories, airports and training sites in 24 strategic locations throughout the state. The UTARNG consists of nine major commands: 19th Special Forces Group (Airborne), 65th Field Artillery Brigade, 97th Aviation Troop Command, 97th Troop Command, 204th Maneuver Enhancement Brigade, 300th Military Intelligence Brigade, 640th Regional Training Institute Regiment, Utah Training Center-Camp Williams and Medical Command. Each command consists of selfless leaders and highly trained Soldiers, many of whom are battle-tested having served in a combat zone.



Pfc. Joshua Kumpf, 118th Sapper Company, prepares a hazard tree for demolition as a part of training that was coordinated through the U.S. Forest Service to remove old and diseased trees at Strawberry Reservoir, Utah, June 9.

For 15 years our Soldiers distinguished themselves as competent professionals while meeting the call of our nation. This year our Soldiers continued to mobilize and deploy as part of Overseas Contingency Operations to support the president’s mission of dismantling networks of violent extremists that threaten America. Each command was affected as our Soldiers conducted their federal mission in Iraq, Afghanistan, Kuwait, and other contentious locations across our globe. With additional deployments on the horizon, our Soldiers will continue to train in order to prove themselves ready and relevant to fight and win our nation’s wars.

Soldiers also continued to train and support our governor in domestic operations across the state. Our aviation unit provided direct support to fire-fighting efforts during the dry summer months. Each of the commands practiced and trained its Soldiers for potential earthquakes, floods and other natural or man-made disasters that could affect our citizens. Soldiers continue to meet with and strengthen our relationships with federal, state and civilian partners. Being able to rapidly support civil authorities in times of homeland emergencies is a mission that is very important to each of us. We are citizen-Soldiers and we will always be ready to meet the needs of our state and nation. 🇺🇸

19th Special Forces Group (Airborne)



SF



The Joint Operations Center, bustling with activity among members of the 19th Special Forces Group (Airborne) during Warfighter Exercise 16-4, a three-week exercise at Fort Bragg, N. C.

The majority of Fiscal Year 2016 for 19th Special Forces Group (Airborne) (SFG) was spent planning and preparing members of the group for Warfighter 16-4, a three-week warfighter exercise ending in April 2016 at Fort Bragg, N.C. The 19th SFG headquarters and staff trained during the first and second quarter of FY16 focusing on mission-command functions and systems during Phase 1 and 2 in preparation for Phase 3 operations. This preparation was put to use during the warfighter exercise, WFX, when group headquarters and staff executed complex missions set with a “near peer” opposition force. The participation of a SFG headquarters in the warfighter was a first and its purpose was to integrate Special Operations Forces and conventional forces interdependence, integration and interoperability.



Capt. Jason Scott fires an M-4 carbine rifle on a qualifying range during a Field Training Exercise at Camp Williams, Utah May 13. Sgt Mercedes Millward fires a MK-19 during the Field Training Exercise May 14.

Members of 19th SFG participated in Ulchi Freedom Guardian, in the Republic of Korea and Joint Combined Exchange Training in Morocco as well as several deployments supporting Operation Enduring Freedom, Resolute Support Mission, and Central Command’s Special Operations Task Force Gulf Cooperation Council.

The 19th SFG command team is comprised of Col. Mark Drown, Command Chief Warrant Officer Patrick Seiden and Command Sgt. Maj. John Belford.

Headquarters and Headquarters Company (HHC) is the hub for the 19th SFG. The HHC’s primary role is to provide mission command and support to the subordinate battalions and maintain capability to operate as a Joint Special Operations Task Force. Capt. Brittany Pierce has held command of HHC since April 2015 and Sgt. Maj. Jason Legler passed first sergeant duties on to 1st Sgt. Brett Freeman in December 2015.

The 19th SFG provides mission-ready Soldiers and units to conduct Special Operations in Support of U.S. Special Operations and federal mobilizations. For its state mission, Soldiers from the 19th SFG assist Utah by supporting state and local agencies in search-and-rescue missions, civil support, and assist in the event of natural or man-made disasters.

The vision statement for the 19th SFG is to remain relevant with the Theater Special Operations Command’s and focus efforts in the existing relationship with in the State Partnership Program (SPP), focusing on languages in support of those SPPs. Unconventional Warfare and unmanned aerial system capabilities will remain at the forefront of the 19th SFG efforts.

Along with world-wide deployments, the 19th SFG conducted training to enhance combat readiness such as Jump Master Course, SF Basic Combat Course Support, SF Sniper Course, SF Advance Urban Combat Course, Joint Combined Exchange Training and language-sustainment training.

The 19th SFG, headquartered at Camp Williams, Utah, is spread throughout the nation and comprised of nine states with elements in California, Washington, Rhode Island, Texas, Montana, Colorado, Ohio, West Virginia and Utah. 





The mission of the 1st Battalion, 19th Special Forces Group (Airborne) is to plan, prepare, organize, train, and when directed, deploy forces to conduct special warfare in all geographic combatant commands in support of U.S. Special Operations Command, geographic combatant commanders, U.S. ambassadors, state governments, or other governmental agencies.

The unit supported several missions during the fiscal year. Members of the unit conducted several Joint Combined Exchange Training (JCET) events such as at Fort Magsyasa, Philippines; Lopburi, Thailand and in Morocco. The goal of a JCET is to increase interoperability with host-nation forces and provide a robust-training venue for the unit members to master individual and collective tasks. Members also participated as the response cell, also known as the white cell, for Warfighter Exercise 16-4 at Fort Bragg, N.C.

They also deployed in support of U.S. Pacific Command Korea Sustainment mission in third quarter FY16 and returned around the holidays. They also deployed in support of U.S. Central Command for approximately six months during the fiscal year.



The 1/19th SFG(A) planned and resourced the Joint Chiefs' of Staff exercise Ulchi Freedom Guardian 16 in the Republic of Korea and a JCET in Morocco during fourth-quarter activities.

Lt. Col. Larry L. Henry relinquished command of the battalion to Lt. Col. Robert D. Nesbit Jr. in August 2016. Command Sgt. Maj. Steven B. Wooldridge remains as the battalion command sergeant major.

The battalion has subordinate units in Washington, Texas and Camp Williams, Utah. 



Above: Lt. Col. Larry Henry, 1st Battalion, 19th Special Forces, relinquishes command to Lt. Col. Robert Nesbit Jr. in a change-of-command ceremony at the Lehi armory on Aug, 6, 2016. Brig. Gen. Dallen Attack addressed the troops during the event.

Left: Newly appointed commander of 1st Battalion, 19th Special Forces Group (Airborne), Lt. Col. Robert Nesbit leads the formation during Governor's Day.

Group Support Battalion, 19th Special Forces



SF



of ‘Jumpmaster’—the professional in the airborne community tasked with leadership and safety in all air operations. The course concluded with a high 90 percent graduation rate.

In late summer, GSB collected senior Jumpmasters and riggers from around the group and conducted the inaugural Advanced Aerial Delivery Sustainment Course. The course developed by GSB Soldiers was designed to act as an advanced Jumpmaster and rigger course, instructing advanced techniques in aerial sustainment and personnel airborne operations. The course was attended by 20 students including two paratroopers from the United Kingdom on a Military Reserve Exchange Program tour.

Lt. Col. Paul Rodgers relinquished command to Lt. Col. Jeffrey Bruce at a ceremony at Camp Williams in August. The GSB is commanded by Lt. Col. Jeffrey Bruce with Command Sgt. Maj. Edward Bailey. The GSB consists of a Headquarters and Headquarters Company, HHC; a Sustainment and Distribution Company with aerial-delivery capabilities, A Company; a maintenance company, B Company; a medical company, C Company; and three Forward Support Companies, D, E, and F Company. HHC, A Company and B Company are located at the Browning Armory in Ogden. C Company and D Company are located at Camp Williams. D Company is attached to 1st Battalion, 19th SFG(A) headquartered at the Lehi Armory. E and F Companies are attached to 2nd and 5th Battalions of the 19th SFG(A) located in West Virginia and Colorado respectively.

The 19th GSB is one of seven GSBs Army wide and one of two in the National Guard. 🇺🇸

Group Support Battalion (GSB), 19th Special Forces (SF) (Airborne), began the new year where Command Sgt. Maj. Kevin Mitchell handed over responsibility of the battalion to Command Sgt. Maj. Edward Bailey.

After last year’s official stand up, the GSB, continued its new mission to handle the sustainment and logistics function for the 19th SF Group (Airborne). The GSB is responsible for the support/sustainment function for the group.

Members of the GSB continue to show their value to the Special Operations community. This fiscal year 36 percent of personnel requests for support were for parachute riggers and 82 percent of equipment requests were for parachutes—all GSB assets.

This spring approximately 45 Soldiers, primarily from Headquarters, Headquarters Company (HHC), traveled to Fort Bragg, N.C. to participate in the Warfighter 16-4 exercise. There, the battalion staff worked as a functioning Support Center, supporting in the first-ever Warfighter exercise that included a full Special Forces Group’s participation. Also the GSB, hosted the annual U.S. Special Operations Command Static Line Jumpmaster Course at Camp Williams. This is a three-week rigorous course designed to award only the most confident and experienced jumper the title and duties



Above: Soldiers from Group Support Battalion, 19th Special Forces train in aerial-delivery resupply of logistics from a CH-47 cargo helicopter over Cedar Fort, Utah. Right: At 1,500 feet above ground level, airborne jumpers anxiously wait on standby, ready for their student Jumpmaster to spot the release-point panels below on Grant-Smith Farms’ drop zone from the UH-60 Black Hawk helicopter, May 25.

Group Special Troops Company, 19th Special Forces



SF

A unique unit is formed when the Group Special Troops Company, (GSTC) 19th Special Forces joins with 19th SFG(A) Headquarters, Headquarters Company (HHC). That unit operates as a Joint Special Operations Task Force known as the ARSOTF. The majority of FY16 the ARSOTF planned and prepared for Warfighter 16-4. This three-week exercise in phase 3 operations at Fort Bragg, N.C., was held in March and April 2016. This was the first time a Special Forces Group HHC participated in this exceptional event. The first two quarters of FY16 had the ARSOTF focusing on mission-command functions and systems during phase 1 and 2 operations. For the rest of the year the unit often combined with HHC to conduct drill-weekend operations participating in the Army physical fitness test, weapons qualification field-training weekend and Governor's Day.



After approximately 16 months at the helm of the GSTC and the ARSOTF, Maj. Jaime Thomas relinquished command to Maj. Christopher Vernon in a ceremony at Camp Williams in August 2016. Master Sgt. Gary Bergesen remained the acting company sergeant major.

In addition to conducting deployments and support activities, the GSTC also conducted training exercises to enhance Soldier combat readiness. The UAS platoon conducted training on the RQ-7B Shadow system at Wendover Airfield, Wendover, Utah in order to maintain currency of platoon on the RQ-7b platform and took part in Exercise Maple Resolve, conducting training of the RQ-7B Shadow UAS system at Canadian Forces Base Wainwright, Canada as a Contemporary Operating Force.

The GSTC provided service support for each of the battalions based on individual mission requirements. 🇺🇸



Above: Maj. Jaime Thomas, commander, GSTC, looks on as members of the unit board the plane to attend annual training at Fort Bragg, N. C., in March. Capt. Brittany Pierce and Maj. Jaime Thomas get briefed by Lt. Col. Jeffrey Bruce on the expectations of the GSTC and HHC during warfighter.

Left: Spc. Baylee Brush, 19th SF, fires a Mark-19 grenade launcher downrange during a field-training exercise at Camp Williams, Utah, May 13.



Right: A Paladin howitzer against the night sky at Camp Guernsey, Wyo., during annual training 2016. Soldiers with the 65th FAB participate in operations during Operation Gunsmoke, a live-fire exercise consisting of 1,300 Soldiers from six states conducting operations in Camp Guernsey.

Below: Maj. Jeremy Williams and Maj. Azzedine Azouz preparing for the Commander's Update Brief during Operation Gunsmoke May 15.



The 2016 fiscal year included multiple training events and exercises for the 65th Field Artillery Brigade (FAB) and its subordinate units. The highlight of the year for the 65th FAB was Operation Gunsmoke held at Camp Guernsey, Wyo., in May. It was a brigade, collective-training event. For the first time, the 65th FAB was able to collectively train with all of its organic and training assigned units as well as several other units. More than 1,300 Soldiers and units from six different states participated in the exercise.

Operation Gunsmoke allowed the brigade to collectively train as a brigade as it would deploy. Coming together as a full-functioning brigade allowed the units to conduct live-fire artillery in order to certify and validate collective, artillery tasks by employing fires in large-scale operations. This included the 65th FAB's organic support battalion, the 340th Brigade Support Battalion from California, and 5-113 Field Artillery from North Carolina, as well as the 1-145th FA and 2-222nd FA from Utah. Logistics and communications were the commander's priorities during the exercise.



Having the 340th BSB participate allowed the brigade Forward Support Companies (FSC) to train with the higher echelon command for the first time since its transformation to FSCs in 2007. The FSCs pushed and pulled sustainment over hundreds of miles supporting their respective battalions.

The 190th Brigade Signal Company played an integral part in Operation Gunsmoke. It was able to establish voice and digital communications from the 65th FAB tactical operations center (TOC) to all subordinate battalion TOCs. The 190th Brigade Signal Company was federally recognized as a unit of the 65th FAB in September. The unit was previously located in Michigan and designated as the 156th Signal Company. The 190th Signal Company move to Utah was not only a welcome addition to the 65th FAB, but as a domestic-response asset to the Utah Army National Guard.

During Operation Gunsmoke, the 65th FAB medical section coordinated combined-medical operations with the 144th Area Support Medical Company while continuing its medical duties for the brigade. Soldiers of the medical section of the 65th FAB also conducted a brigade-wide, medical-sustainment training in January 2016, keeping its Soldiers well-educated and certified for medical emergency needs that the 65th FAB or community might need. Over the year the medical Soldiers also trained with the FBI and conducted internships for its junior noncommissioned officers at local hospitals.

The 65th FAB also participated in Yama Sakura-69 (YS-69) and a Fleet Simulation Training-Joint exercise with the U.S. Navy. YS-69 is a U.S. combined-joint exercise with the Japanese Self Defense Force. The exercise allowed the 65th FAB to hone its digital-fire mission, processing and command-and-control functions. The 65th FAB participated from Joint Base Lewis-McChord, Wash. 



During the 2016 fiscal year the service members of the 1 Battalion, 145th Field Artillery (FA), “Big Red,” participated in multiple exercises that tested their artillery skills and Homeland Response Force (HRF) proficiency.

In March 2016, 1-145th FA conducted live-fire artillery operations on Camp Williams. This training validated the battalion’s fire direction and gun sections in preparation for annual training. In May 2016, Big Red, along with other units from the 65th Field Artillery Brigade, gathered for annual training to execute Operation Gunsmoke in Guernsey, Wyo. The operation included 1,300 service members from six states. During Operation Gunsmoke, 1-145th FA was able to employ in-direct fires in large-scale operations while working with brigade fire-control elements. In order to sustain firing capabilities, Big Red’s 214th Forward Support Company conducted fuel, resupply, and food-service operations. Operation Gunsmoke allowed the 1-145th FA to validate its war-fighting functions.

In addition to its artillery mission, 1-145th FA supported multiple Homeland Response Force (HRF) training exercises in training year 2016. In May, the battalion participated in Centennial Rogue, a HRF capstone exercise in Denver, Colo. Big Red validated its decontamination, wide-area search, security, and command-and-control mission. During Centennial Rogue, the 1-145th FA executed various real-world disaster scenarios to include, casualty search and extraction from a collapsed building, wide-area search supporting a simulated airline explosion, and a dirty-bomb scenario at the airport. The highlight of the operation was training with the Federal Emergency Management Agency (FEMA) at its natural-disaster building. The FEMA training center was able to simulate different extreme-weather scenarios testing the battalion’s response capabilities.

As always the service members of the 1-145th FA executed all required missions in 2016 with a high level of proficiency. They represented themselves, their unit, and the battalion with distinction. 🇺🇸



Vehicles from 1st Battalion, 145th Field Artillery Regiment wait in line for fuel while a Soldier from the 214th Forward Support Company directs traffic during Operation Gunsmoke.



A Paladin howitzer from Battery A, 1st Battalion, 145th Field Artillery Regiment fires a round on Camp Guernsey, Wyo., May 17, 2016.



The 2nd Battalion, 222nd Field Artillery Regiment (FA) conducted a heavy-artillery-skills training year during FY16. Under the guidance and direction of the 65th Field Artillery Brigade (FAB) the battalion participated in two, live-fire-training exercises at Camp Williams, Utah where crews and sections focused on basic artillery skills and tasks. The focus of these training events was on the basics of field artillery and sustainment. Battalion master gunner and digital-master gunner certified both FDC and guns sections across all three batteries.

During FY16 the battalion also participated in the largest, field-artillery exercise ever conducted by the 65th FAB, Operation Gunsmoke. This training event took place at Camp Guernsey, Wyo., where more than 1,300 Soldiers from six different states participated in a live-fire exercise.

The 2-222 FA successfully processed more than 400 fire missions initiated at both battalion and brigade. The battalion was also able to establish a high-functioning, Tactical Operations Center where it used a Command Post Node to establish digital communication with the brigade, allowing all Mission Command Systems to function at high levels. During Operation Gunsmoke, the 213th Forward Support Company (FSC) was able to train with its higher-echelon command, the 340th BSB, from California, for the first time since the transformation to an FSC in 2007. The FSC pushed and pulled sustainment over hundreds of miles, supporting the battalion. This large-scale training event created a training environment that allowed the battalion to train with multiple echelon levels of command. Annual training also afforded them the opportunity to exercise an extremely successful boss lift. Guests were allowed inside the



Alpha Battery, 2nd Battalion, 222nd Field Artillery Regiment rolls down a road during Operation Gunsmoke 16 at Camp Guernsey, Wyo., May 14, 2016.

Paladins, instructed on how to load and fire a 100-pound, high-explosive-artillery projectile. The battalion also continued its tradition conducting Artillery Olympics recognizing sections with awards such as Top Gun, Top Platoon Operation Center, and Top Maintenance Support Team.

Soldiers of the battalion continued to train for their state mission, conducting training on force packages as directed by the state. Unit leadership worked to improve relationships throughout communities in Southern Utah conducting multi-agency, active-shooter exercises in the communities where its armories reside. This type of collaboration helps greatly improve unit readiness and ability to respond to emergencies. The battalion was also recognized by the Utah Division of Emergency Preparedness for its outstanding performance during the Hildale City, Utah flash-flood response in 2015. 



A Paladin howitzer from 2nd Battalion, 222nd Field Artillery Battalion fires a round at the direct-fire range on Camp Guernsey, Wyo.



213th Forward Support Company running sustainment operations from the Forward Logistics Element area on Camp Guernsey, Wyo.



Pilots from 1st Battalion, 211th Aviation, fly 10 Apache helicopters over the Chicago skyline en route to 10th Mountain Division at Fort Drum, N.Y.

It's been a banner year for 97th Aviation Troop Command (ATC). We have had many changes throughout the command in a lot of different ways. Some of these changes have lifted us but all have enhanced our appreciation for the honor and privilege it is to serve.

This year 97th ATC supported many training exercises and deployments throughout the country and the world. With 2nd Battalion, 211th Aviation giving a slice of its element to Afghanistan in the MedEvac role and 1st Battalion, 211th Aviation going to the Joint Readiness Training Center (JRTC) as the Task Force and aviation-higher headquarters, much support has been given.

Chronologically speaking, 97th ATC started with an Aviation Resource Management Survey (ARMS) inspection of both first and second battalion, wherein the battalions did outstanding. As a matter of fact it could be said they set a national record because no unit has ever had two battalions pass with all "green" in every inspected area. This feat alone puts aviation in Utah above the rest.



Additionally, 97th ATC had a change of command where Col. Gordon Behunin passed the flag to Col. George Barton. Under his leadership the emphasis on the battalion's major tasks which are to "lift and shoot" have been brought to the forefront. With all of these changes comes a renewed sense that 97th ATC can overcome and continue to move forward and be the best of Army aviation.

It seems to be a constant in the Army that change is always upon us and this year 97th ATC has undergone many personnel changes. Near the beginning of the year the Director of Aviation and Safety (DAS), Col. James Bledsoe retired allowing others to advance and fill his vacancy. Also, as is common in the Army, 97th ATC celebrated the retirement of a few of our most senior Chief Warrant Officers 5 - Don Jacobson, Kerry Stauffer, and Ken Jones. Each of these outstanding aviators have left an indelible impression on the units and

Soldiers whose lives they have touched.

Sadly the end of the year brought another change wherein a previous DAS, Col. Gregory Cluff passed away in a non-military training accident. Although he has been retired from the Utah National Guard for some time, his loss leaves a mark on the rest of us.

With the myriad of things the 97th ATC was tasked to accomplish this year, and with the successful way which it was done, one might say it could be time to rest on our laurels—but 97th ATC Soldiers know that as long as you are in the front of the pack you have to keep on running... Above the Best! 🇺🇸



Above: Members of 1st Battalion, 112th Aviation conduct post-flight inspection of the Lakota helicopter while supporting Counterdrug operations near Cedar City, Utah in August 2016. Left: Members of 2nd Battalion, 211th Aviation transport Gen. Mark A. Welsh III, Chief of Staff of the Air Force; Gov. Gary R. Herbert; and Maj. Gen. Jefferson Burton from West Jordan Army Aviation Support Facility to the Salt Lake Capitol on Oct. 12.



Members of 1st Battalion, 211th Aviation conduct close-air-support training over Utah's west dessert.

The 1-211th Attack Reconnaissance Battalion has faced every challenge thrown at it over the years and continues to come out on top. Under its belt are three deployments, three Army Aviation Association of America (Quad A) Unit of the Year Awards, two Meritorious Unit Citations, and the highest German honor that can be given to a military unit, the "Fahnenband des Ministerpräsidenten." However, Fiscal Year 2016 brought the biggest challenge the 1-211th has ever faced—its own survival.

The Aviation Restructuring Initiative (ARI) sought to strip the entire National Guard of its Apache helicopters, which would consequently discard the experience and dedication of the Soldiers in those units. The decision was left to the National Commission on the Future of the Army (NCFA). Ironically, the 1-211th would now face its biggest fight ever, at home.



A Soldier from the 1-211th mans a perimeter security point during the unit's final drill prior to going to JRTC.

In FY16 the 1-211th faced an unprecedented schedule of evaluations never before seen in a single fiscal year. First would be the Aviation Resource Management Survey (ARMS). The ARMS team evaluates every functional area of an Army aviation unit. Second would be a visit from active duty's Directorate of Evaluation and Standards (DES). DES's mission is to ensure standardization of Army aviation operations worldwide through comprehensive examination of the unit's programs and its pilots. The third and final evaluation would be a rotation to the Joint Readiness Training Center (JRTC) Rotation 16-08. One of these evaluations, by itself, would be the most important event of the fiscal year for any aviation unit. All three in one year, while under the unrelenting pressure and uncertainty during ARI, was downright impossible.

The Soldiers of the 1-211th knew what was being asked of them and they relentlessly set out on their objectives. The first objective felled was the ARMS. With tactical and technical precision the 1-211th demolished the survey with unprecedented scores and a record number of individual commendable achievements. These results were a historical performance by any aviation unit. The next objective was DES. Facing DES is a do, or do-not scenario. There is no try. Armed with the years of aviation experience in the unit, the 1-211th did what it was meant to do. DES, like a stern father, gave a nod of approval. One more objective to go.

There are a million and one tasks, obstacles, roadblocks, etc... that need to be accomplished or bypassed any time you go to a National Training Center. How well did the 1-211th do at JRTC? The best example of overall unit performance during JRTC can be summed up by this: The Opposing Force (OPFOR) took so many casualties from the 1-211th Mess Section that the OPFOR thought they were an Operational Detachment Alpha team.

FY16 was a benchmark year showcasing the Soldiers of the 1-211th. Faced with unsurmountable pressure, they didn't bend and they didn't break. They stepped up to the challenge ready to fight for their future and the future of the Guard's role in our Nation's Defense—at home and overseas. The unit proved once again they are a cohesive team top to bottom. Without the professionalism, dedication, discipline and will to win at every level, they would not have survived. It's a testament to its resolve and character.

In addition to the already daunting challenges and obstacles overcome by the 1-211th, the unit also participated in or provided support to: 1st Special Operations Wing, British SAS Joint Terminal Attack Controllers, a plethora of other special operators, and ongoing, year-round, close-air support and close-combat support to many other military units who come from around the world to train and test in the Utah Test and Training Range. The unit continues to participate in joint exercises such as Yama Sakura and the U.K. Exchange, where each year aviators, maintainers, and fuelers spend time in the U.S./U.K. to cross-level experience. 



Members of 1st Battalion, 112th Aviation support Counterdrug operations with the Lakota helicopter near Cedar City, Utah in August 2016.

The 2-211th General Support Aviation Battalion (GSAB) Warhorses planned, trained, and executed another successful year, underscored by deployment, evaluations, firefighting, and operational support.

The year began, after months of preparation, with the successful execution of the Aviation Resource Management Survey, an exhaustive organizational inspection. The 2-211th GSAB scored its highest marks in 10 years and received numerous commendable citations.

Annual training in May established a new benchmark for aviation operations in the field. Units dusted off rucksacks, cots, acetate, and cammo netting in preparation

for deploying to Camp Williams and the UTNG Beaver local training area. Soldiers trained and executed convoy, refueling, sustainment, medical clinic, tactical-operations center, aircraft and ground maintenance, MedEvac, and air-assault operations in a full-field environment under day-and-night conditions. For some of the new Soldiers, it was their first taste of “real” Army training. Despite some growing pains, vehicle breakdowns, and a few cuts and bruises, each officer and Soldier learned how to be a better, stronger, and more-prepared leader.

Immediately on the heels of annual training the pilots and crew chiefs endured a Directorate of Evaluation and Standardization inspection, where each pilot’s academic and practical proficiency was tested. A select few had the opportunity to complete check rides to validate the Utah UH-60 Black Hawk aircrew training program. During the outbrief, the evaluators congratulated the battalion leadership for having one of the strongest standardization programs in the Army.

July brought about a unique training opportunity for aircrews to support Special Operations Command-Europe. A small group of Utah aircrews blended with Colorado Guardsmen, took part in a Joint Combined Exchange Training exercise in Hungary as a four aircraft-air assault platoon. While working with NATO peers, Soldiers trained the highly dangerous, fast-rope-insertion collective task increasing their joint and multi-national training experience.

In August, Det. 2, C Company, 5-159th Aviation Regiment (MedEvac), redeployed from Afghanistan where the Soldiers supported the aeromedical evacuation needs of U.S. and coalition forces throughout the various tactical assistance commands in theater. All members returned home safely to grateful families and are spending some well-earned time off. 🇺🇸



A small group from 2nd Battalion, 211th Aviation train conducting the Fast-Rope-Insertion Extraction System in Europe.



A UH-60 Black Hawk prepares to drop water from its bucket on the Box Canyon Fire.



Medics with the 144th ASMC prepare to evacuate simulated casualties during a training exercise at Camp Guernsey, Wyo.

The 97th Troop Command (TC) is the most diverse major command in the Utah National Guard. This diversity includes seven unique units and two distinct missions. Missions include the Homeland Response Force (HRF) and the Disaster Preparedness Program (DPP).

The HRF trains to respond within four hours to natural or man-made disasters and save lives with search and extraction, decontamination, and medical-response elements supported by communication and security elements, all of which are provided by units throughout the Utah Army and Air National Guard. The DPP supported four events in Morocco, all of which involved both military and civilian participants from the Utah National Guard, Utah Task Force 1, Unified Fire Authority, and several other emergency-response agencies. This partnership continued to improve interoperability with the many responders within the state of Utah.

97th TC's smallest units are the 1993rd Contingency Contracting Team, which completed contracting requirements



Capt. Keith Garner of the Utah Homeland Response Force CERFP conducts swift-water-rescue training with Moroccan forces in Lamjaara, Morocco.

for the Utah National Guard, and the 653rd Trial Defense Team, which provided Defense Counsel and support to Soldiers in the Western Area that consists of Utah, Idaho, and Oregon.

The 85th Civil Support Team continues to build relationships with local and regional partners through unique training events, while maintaining a readiness posture that allows for rapid deployment

anywhere, at any time. The team provided 49 stand-by missions to various community events, responded to five incidents, conducted 10 assist missions, 10 training events and 12 collective exercises this year.

In 2016 the 23rd Army Band provided support for 53 events with a total attendance of approximately 82,250 people. Subgroups of the band include the Concert, Ceremonial, Stage, and Rock bands, as well as a brass quintet that all provide music to inspire, educate and entertain.

The 115th Maintenance Company successfully executed three overseas, deployment-training missions to Guatemala and Germany. For many of the Soldiers, it was their first time leaving the country, and these missions, in which they provided maintenance and services support, gave them invaluable experience.

The 128th Mobile Public Affairs Detachment maintained a high-operational tempo during 2016. The unit trained by conducting real-world missions creating print and video coverage of the Utah National Guard's participation in local, national, and international events.

The 144th Area Support Medical Company spent 2016 actively training in support of both its federal and state missions. They conducted training aimed at providing combat-health support in order to conserve the fighting strength of the U.S. military by collecting, sorting, treating and returning to duty, patients as far forward as possible. They also spent time training on providing effective medical-force protection packages in support of domestic operations, with the ultimate goal of sustaining skills needed to save lives and mitigate human suffering. 



Members of the 23rd Army Band complete weapons qualification at the ranges on Camp Williams.



Utah's 23rd Army Band continues to respond to requests to support local military installation activities and the adjutant general's ongoing public-relations program throughout Utah in 2016.

The main performing component of the band is the professional-level concert band. The concert band trains to perform community concerts and provide music to inspire, educate and entertain. In addition to the concert band, smaller Music Performance Teams (MPTs) can better support military and civilian ceremonies and events by being more mobile. These MPTs are training to independently provide the necessary musical protocol functions needed to support military events and perform at ceremonies.

During the FY16, the 23rd Army Band provided support for 53 events with a total attendance of approximately 82,229 people. The concert band provided 12 concerts. The annual Veterans Day Concert had 3,500 attendants. The band provided music for the opening ceremonies of the 36th National Veterans Wheelchair Games which was held in Salt Lake City this year. The band gave a joint concert for the Armed Forces Day at the Gallivan Center with the Utah Choral Arts Society, with a focus of honoring veterans of the Vietnam War. They provided the music for Freedom Festival at the Marriott Center which had a live broadcast to an estimated 50,000 viewers. Some of the band's other performances included Christmas concerts in West Jordan, St. George and Monroe, and concerts in Bountiful, Midvale and the Salt Lake Tabernacle.



The 23rd Army Band performs the conclusion of *Stars and Stripes Forever* at Brigham Young Park in Salt Lake City, June 17, 2016.

The ceremonial and parade functions are filled by the ceremonial band. Varying the instrumentation for outdoor performances, the ceremonial band provided music for a change of command at the Tooele Army Depot and represented the Utah National Guard in three public parades this year.

The stage and rock bands share performance time at community events where popular music and jazz standards are appropriate entertainment. Together they supported nine events. The brass quintet supported 14 events. The band also provided support to other community events with a jazz combo and woodwind quintet.

The 23rd Army Band fielded two teams for the 2016 Adjutant General Marksmanship Competition which was held from June 24-26 at Camp Williams. Team A members included: Staff Sgt. Morgan Davidson (team captain), Sgt. 1st Class Ben Jacobson, Sgt. 1st Class Dwight Bird, and 1st Sgt. Bryce Bird. Team B members included:

Sgt. Tom Gunter (team captain), Sgt. 1st Class Josh Omer, Sgt. Justin Slack, and Sgt. Aaron Reynolds. The unit's A Team took first place with the highest cumulative team score, beating out roughly 20 teams from other units in the state. This is a first for the 23rd Army Band. The A Team placed second in the General George Patton Combat Pistol Match category, and placed in several other categories. Sgt. 1st Class Ben Jacobson placed in several individual categories, and was the unit's top shooter this year.

The Soldiers in the band continue to maintain military standards in common task, fitness and marksmanship training, and through completion of professional development courses. During the year, unit members increased their skills as musicians and leaders. 🇺🇸



Sgt. 1st Class Matt Boehme performs as part of the Senior Army National Guard Bandmaster Advisory Committee Mobile Training Team, during a clinic with middle-school students on Guam, March 2016.



Members of the 85 CST participate in Army North Lanes in West Jordan Nov 15. Below: The 85th Army North Lanes in Tooele, Nov 15. The 85th supports Rose Park during a real-world mission Oct. 15.

The 85th Weapons of Mass Destruction-Civil Support Team (WMD-CST), under the direction of Lt. Col. Craig Bello and 1st Sgt. Jason Myers, continues to build relationships with local civilian and regional military partners by conducting unique training events, hosting and teaching first-responder-training courses, working standby missions at selected sporting venues and high-profile events and maintaining a readiness posture that allows for rapid deployment anywhere, at anytime.

During FY16, the 85th worked with and supported numerous civilian first-responder agencies: Salt Lake City Police Department, Salt Lake City Fire Department, Provo Police Department, Provo Fire Department, Brigham Young University, University of Utah, Utah Highway Patrol, Unified Fire Authority, St. George Fire Department, Moab Emergency Management, Logan Fire Department and the Salt Lake Metro Fire agency.

The 85th provided 49 stand-by missions to various community events, responded to five incidents within the state, conducted 10 assist missions, 10 training events and 12 collective exercises. The assist missions provided local first responders advanced training in clandestine labs, site

recon, sampling and medical recovery of down-range personnel, all while ensuring Soldiers and Airmen are keeping up on their professional military education and CST-specific training in order to stay fully qualified.

The 85th started off FY16 by undergoing Army North Collective Lanes Training in November and a Training

Proficiency Evaluation in December. They also participated in an Adaptive Red Team Technical Support and Operational Analysis exercise, and completed an air-load mission and multi-CST exercise with the Hawaii, Guam and Washington teams on Saipan in March. The 85th continued working with its regional CST partners by participating in another multi-CST exercise with the Arizona and Colorado teams in Denver. The 85th continued to reach out to the state first-responder communities by giving CST 101 briefs in Monticello, Moab and to the Environmental Crimes Conference. In an effort to remain proficient while supporting law enforcement agencies the 85th conducted a 40-hour, tactical-weapons and hand-to-hand combat course.

The 85th continues to be at the forefront of the Chemical, Biological, Radiological, and Nuclear (CBRN) enterprise for the state of Utah. The 85th will continue to advise, assist, identify, and provide recommendations to local incident commanders and responders whenever requested. This will provide the necessary bridge between local first responders and follow on military support including forces such as the CBRN Enhanced Response Force Package and Homeland Response Force. 🇺🇸





In 2016, the 115th Maintenance Company converted to a Support Maintenance Company. They successfully executed three Overseas Deployment For Training (ODT) missions in two countries with two rotations to Guatemala and one rotation to Kaiserslautern, Germany. During both of these missions the 115th provided maintenance support and a wide variety of other tasks to supported units. For many of the Soldiers it was their first time leaving the country, and has provided them with invaluable experience.

On May 29, 50 Soldiers from the 115th traveled more than 3,000 miles to Kaiserslautern, Germany in support of equipment currently being stored at the equipment concentration sites under the 21st Theater Sustainment Command. Most of this equipment was received due to the reduction of operations in Europe. The 115th had two missions to complete: performing maintenance inspections on more than 318 pieces of equipment that will go back into service, and 330 pieces of equipment that will be leaving service. In addition to the two primary missions, they completed an additional three secondary missions: annual services to Headquarters Company and road-testing vehicles, inspect components of weapon systems, and sorting basic inventory items. When they left Germany they clocked in more than 2,700 man hours of maintenance, a task that would have taken the regular inspectors between three and six months to complete.

When the 115th arrived after a 15-hour flight, they were met with a large order to fill, and they did more than expected.

On April 23 and May 7, 38 Soldiers traveled to Guatemala in two different rotations. They supported Operation New Horizon. They clocked in more than 500-man hours of maintenance on equipment to include Humvees, Palletized Load System, a water HIPPO, and drove more than 1,500 miles delivering materials to job sites. The cooks of the 115th provided breakfast and dinner at the forward-operating base for the entire duration, from which they received great thanks. They had Spanish-speaking Soldiers with them, and were able to assist in radio broadcasts with the psychological operations to help educate the locals on U.S. support to the region. They assisted in medic training on mass casualties, support-aviation operations, and were an asset to the units in Guatemala.

These ODTs not only benefit the units being supported, but the supporting unit themselves. Command Sgt. Maj. Michael Miller, who came



Members of the 115th Maintenance Company perform maintenance check while on an overseas deployment for training in Kaiserslautern, Germany.

out to see the 115th operations in Germany, said this annual training has given success to the 115th in three ways--individual, collective, and strategic success. Individually because of cultural experience for young Soldiers that will develop them as leaders, and give experience and training in their Military Occupational Specialty. At the collective level because it builds esprit-de-corp, team building, and teamwork. Strategic success because they performed more than 600 different activities to relinquish out.

The 115th was also fortunate to have a visit from Brig. Gen. Val Peterson, Miller, and Chief Warrant Officer 5 David Lucero for three days during their training in Germany. The mission of the command team was to see the progress of the 115th and its Soldiers performing maintenance work. They were impressed with the workload the 115th had taken on of five different support missions. 





The 128th Mobile Public Affairs Detachment (MPAD) maintained a high-operational tempo during FY16 while also focusing on unit recruiting and reintegration from the previous year's deployment. As part of the commander's dual intent to keep the 128th MPAD trained and the Utah Guard's stories recognized, Maj. Choli Ence and 1st Sgt. Brock Jones planned and executed the coverage of the Utah National Guard's participation in local, national, and international training exercises.

That support included the annual Veterans Day Concert, Military Ball, state Best Warrior contest, Panther Strike, and Freedom Academy.

These events, along with an overseas and home-station annual-training event, made for a productive year.

In March, Maj. Ence attended Maghreb Mantlet 2016, an overseas deployment training exercise held in Kenitra, Morocco, where she worked with her Moroccan counterparts to create media awareness training in support of the Disaster Preparedness Program. The exercise



Sgt. Scott Wolfe, 128th Mobile Public Affairs Detachment, left, interviews a competitor at the 2016 state Best Warrior Competition.

provides military service members and emergency first responders from both countries the opportunity to train together and share best practices in order to save lives and mitigate property damage in the event of a real-world disaster.

In May, the 128th MPAD sent a public-affairs team to Camp Guernsey, Wyo., in support of the 65th Field Artillery Brigade's participation in Operation Gunsmoke, a live-fire exercise consisting of 1,300 Soldiers from six states. The 128th MPAD also sent a team to Denver, Colo., to support the Homeland Response Force during a national-level exercise to provide public-information support.

In September, the 128th MPAD provided extensive coverage of the Military Ball and Governor's Day, where the Adjutant General, Maj. Gen. Jeff Burton, presented the Patriot Award to Utah Gov. Gary R. Herbert.

Stories from these and other Utah Guard events were highlighted in the Minuteman, as well as other military and civilian publications.

In a year focused on reintegration and rebuilding the ranks, the 128th MPAD closed FY16 with a change-of-command ceremony, where Maj. Choli Ence relinquished command to Capt. Ryan Sutherland. 🇺🇸



Members of the 128th Mobile Public Affairs Detachment review a video they produced for the state Best Warrior Competition at Camp Williams.



The 144th Area Support Medical Company (ASMC), under the command of Maj. Patricia Brown and 1st Sgt. Robert Stephens, spent FY16 actively training in support of both its federal and state missions. They conducted training aimed at providing echelon I and II Combat Health Support in order to conserve the fighting strength of the U.S. military by collecting, sorting, treating and returning to duty patients as far forward as possible. They also spent time training on providing effective medical-force-protection packages in support of domestic operations, with the ultimate goal of sustaining skills needed to save lives and mitigate human suffering.

The 144th ASMC started off the year by providing Soldiers of the 128th Mobile Public Affairs Detachment a Combat Lifesaver Certification course. Additionally, medics of the 144th ASMC received sustainment training on trauma assessment and treatment, triage and evacuation. In March, Soldiers from the Chemical, Biological, Radiological, and Nuclear (CBRN) Enhanced Response Force Package (CERFP) and Homeland Response Force conducted training for the 144th ASMC on recognition, treatment and decontamination of multiple CBRN casualties. They set up a decontamination and treatment area and simulated receiving casualties.

April and May were extremely busy months for the 144th ASMC. In April, they conducted a combined, field-training exercise with the 65th Field Artillery Brigade (FAB). This served as a rehearsal for the upcoming annual training in Guernsey, Wyo., from May 9-23, 2016. The 144th ASMC



The 144th Area Support Medical Company conducts medical training during Operation Gunsmoke.

successfully executed a convoy from Camp Williams, Utah to Camp Guernsey, Wyo., more than 500 miles in distance. its annual-training mission was to provide real-world echelon II medical support to the 65th FAB in support of Operation Gunsmoke, a training exercise comprised of more than 1,300 Soldiers from six different states. The 144th ASMC maximized annual training by leveraging the operations of the 65th FAB during these operations. This experience provided unit members an effective venue for full-spectrum training in Role II ASMC operations.

After taking the month of July off, the 144th got back together to work on building better load plans, SOPs, and doing inventories on all medical sets based on lessons learned from annual training. The 144th is now looking at ramping up the training events for FY17 and improving upon the skills of the ASMC for the coming year. 🇺🇸



Soldiers of the 144th ASMC train during Operation Gunsmoke.



Convoy getting ready to move out at Guernsey, Wyo.

653rd Trial Defense Team



TDT

The 653rd Trial Defense Team (TDT) had a busy and successful Fiscal Year 2016. The TDT provides defense counsel and support to Soldiers in the western area, serving Utah, Idaho, and Oregon, as well as supervising and supporting the TDTs in the Idaho Guard and Oregon Guard. In FY16 the Utah TDT had a shift in the team, including Lt. Col. Paul Waldron becoming the senior regional defense counsel, Maj. Michael Edwards taking on the role of Utah senior defense counsel, and the addition of the first ever female on the team: Staff Sgt. Candice Cochegrus serving as the defense paralegal.

Over the course of the year, the TDT attended several trainings and site visits, including: Defense Counsel and Paralegal Training 101 for five days in the judge advocate general (JAG) school house in Charlottesville, Va.; Consolidated Regional Training for three days in Los Alamitos, Calif.; and a site visit for two days to Boise, Idaho to assist the Idaho Guard TDT. Cochegrus also attended Advanced Leadership Course at the JAG school house in Charlottesville during March and April 2016.

In the last year, some important internal processes were put in place to ensure more units and Soldiers have been made aware of the services provided by the 653rd, and taken advantage of invaluable legal defense. The Utah TDT took on approximately 38 new clients on a variety of legal issues. Some of these matters have included Administrative Separation Boards, 15-6 investigations, Financial Liability Investigation of Property Loss (FLIPLs), reliefs for cause from AGR service, and various involuntary separations. The 653rd works hard to ensure Soldiers of the Utah Army National Guard receive proper justice, due process, and adjudication on all of the matters clients go through. The TDT will continue to provide its high-quality defense services to Soldiers as the needs arise. 🇺🇸

Right: Lt. Col. Waldron and Maj. Edwards discussing a client case. Below: Maj. Edwards and Staff Sgt. Cochegrus in Charlottesville, Va., at the JAG school.



1993rd Contingency Contracting Team



CCT

It has been another year of change and transition for the 1993rd. The members of the 1993rd CCT continue to complete their individual and collective training to become better contingency-contracting personnel. The 1993rd continued its efforts in completing training as part of the Utah National Guard's Homeland Response Force (HRF) as well as helping the USPFO for Utah in completing its fiscal year-end requirements.

Another change in leadership occurred as Maj. Corey Davis stepped aside as the team's commander and Maj. Nancy Pettit took hold of the reins as the team's fourth commander since its creation in 2008. Capt. Jeremiah Davies joined the ranks of acquisition officers and 1st Lt. Joseph Petersen continued to complete his contracting certification by completing all DAWIA level 1 courses.

The team's noncommissioned officers (NCOs) include Sgt. 1st Class Joseph Warby and Sgt. Daniel Christensen. In addition to our NCOs we have added Spc. Deborah Beaman to the team to start her training as a contracting NCO. 🇺🇸

Sgt. Daniel Christensen, 1993rd Contingency Contracting Team, reviews contracts in his office.





The 204th Maneuver Enhancement Brigade (MEB) of the Utah National Guard demonstrated its versatility and functionality in Fiscal Year 2016 as it performed its mission as a self-contained, multifunctional-support brigade able to meet whatever mission it receives. Led by command team Col. Thomas Fisher and Command Sgt. Maj. Richard Thalman, the Soldiers of the 204th MEB worked tirelessly to make FY2016 another successful year.

One of the main focuses for the 204th MEB during FY16 was the formation, manning and training of the 4th Infantry Division Main Command Post-Operational Detachment. The MCP-OD is a new unit whose mission is to augment the strength of the 4th ID when it is deployed for contingency operations. It is part of a major force redesign called the Army Total Force, which takes a portion of an active Army Division and slices it over to the National Guard and Reserves to provide expandability for the division and its headquarters. The 204th continued to lead the Humanitarian Mine Action (HMA) program under the Department of Defense for the country of Morocco, Utah's sister nation under the State Partnership Program. The HMA program assists nations that are plagued with land mines from past wars and other obsolete or aging ammunition stockpiles by implementing trainer programs designed to give the nation its own HMA capabilities. This year the 204th sent Soldiers to Morocco in

the early winter months to finalize the planning for the HMA training and followed that with sending a group there for five weeks in February to train approximately 50 Moroccans in Level-One Explosive Ordnance Disposal. Another group of Soldiers from the 204th was sent again to Morocco for four weeks in August to supervise the previously trained Moroccans as they taught HMA skills to their own people.

The 204th conducted annual training (AT) at Strawberry Reservoir, Utah this year. Headquarters and Headquarters Company, 217th Signal Company, 489th Brigade Support Battalion, and 1457th Engineer Battalion all participated in the brigade AT. The 204th and its subordinate units partnered with the U.S. Forest Service to perform road improvements and bathroom renovations throughout the recreation area during the AT. The 204th

also had the opportunity to train in its military and disaster-response missions. The headquarters staff officers participated in a domestic-operations exercise in which they had to respond to a simulated, earthquake-disaster scenario. The exercise was designed to allow the staff to practice the decision-making process of accomplishing a state-headquarters-directed, domestic mission through to its subordinate units.

The 204th also supported the active Army in overseas missions this year. The 489th participated in Operation New Horizons and sent two rotations and more than 30 Soldiers to Guatemala, where the U.S. Army conducted humanitarian tasks. The 1457th deployed the 116th Engineer Company to Kuwait where they supported construction projects throughout the Army Central Command area of responsibility.

At the end of FY16, Col. Thomas Fisher handed over the command of the 204th MEB to Lt. Col. Paul Rodgers at a change-of-command ceremony at Camp Williams, Utah. The 204th looks forward to the challenges of the next fiscal year under its new commander. 

Above: Medics with the 204th Maneuver Enhancement Brigade cross train with medical personnel from the University of Utah AirMed at Strawberry Reservoir, Utah on June 13.

Right: Soldiers with the 204th Maneuver Enhancement Brigade qualify with their weapons at the range on Camp Williams, Utah, Feb. 20, 2016.



The 489th Brigade Support Battalion (BSB) kicked off Fiscal Year 2016 with the regimental dinner in October. Attendees included Maj. Gen. Jeff Burton, senior leaders from the Utah National Guard (UTNG), and numerous officers, noncommissioned officers (NCO), and Soldiers representing logistical branches from around Utah.

November saw the 489th support its Homeland Response Force (HRF) mission, with roughly one-third of the battalion performing logistical training for the HRF. The 489th closed out the calendar year with several new members rotating out of the battalion to different assignments. Capt. Michael Ditto took over for Maj. Todd Christensen as the administrative officer, Master Sgt. Garrad Johnston swapped out with Master Sgt. Vance Lindsey as the operations officer, Sgt. 1st Class Jake Carter took over for Master Sgt. Garrad Johnston as A Company Readiness NCO, and Staff Sgt. Treavor Hawkins was chosen to replace Staff Sgt. David Marsh as the 489th HHC supply sergeant.

January drill for the 489th BSB included a brigade-run, Soldier Readiness Program. During January drill, Capt. Martinez relinquished command of HHC 489th to 1st Lt. Kritina Hoffman.

February began the start of the training season for the 489th, which was a battalion field-training exercise (FTX) at Camp Williams. Individual and crew-served weapons qualification, Situational Training Exercise lanes, and various team/crew training took place over this three-day drill. The weather for the FTX was abnormally warm, and the members of the battalion finished the weekend feeling tired yet accomplished. The very next weekend brought March drill, in which the 489th supported the Homeland Response Force with its finest warriors.

With the training season in full swing, the 489th powered through April with a full plate of missions. As the lead organization for Utah support in Operation New Horizons, the 489th sent two rotations of more than 30 Soldiers to Guatemala, where the U.S. Army conducted various humanitarian tasks. The Soldiers of the 489th received numerous accolades from SOUTHCOM (the lead combatant command), and exceeded all expectations. While supporting Operation New Horizons, the 489th participated in a brigade-driven, field-training exercise at Camp Williams. The 489th exercised and refined its mission essential task list (METL) during this FTX, which also served as a dress rehearsal for its fast approaching annual training in June. The Homeland Response Force (HRF) annual training took place in May, and those 489th Soldiers assigned to the HRF traveled to Colorado to participate in the yearly culminating exercise.

In June, the 489th packed up and moved all of its equipment to Strawberry Reservoir to conduct annual training. Command and control, water purification,



haul operations, supply-point operations, and numerous other METL tasks were executed during this two-week, continuous annual training. The 489th performed an outstanding job in supporting the 204th MEB and its subordinate elements. Continuing its field training, the 489th traveled to Camp Williams for July drill, where it conducted battle-focused-convoy exercises. Trainers from Boozee-Allan-Hamilton helped support this training for the 489th by planning difficult convoy lanes that stressed team leadership and critical thinking.

With the training year coming to an end, August drill was dedicated to HRF support for those Soldiers assigned, and mission-command training for the rest of the battalion. August drill also allowed HHC and A Company to refit and take care of supply functions after six months of drills dedicated to busy field training. Governor's Day rounded out FY16, with the 489th representing the major command and the UTARNG in fine fashion. The 489th BSB exercised numerous wartime functions and conducted significant field training for FY16. The 489th will take the lessons learned and make FY17 even more successful. 



Soldiers with the 489th Brigade Support Battalion train and work to improve areas around Strawberry Reservoir during annual training in June.



overall out of 23 Army Reserve, Army National Guard, and active-Army teams from around the country.

The 118th continued its search-and-rescue mission under its partnership with the Utah Guard's Region VII Homeland Response Force. It trained with local first responders and the Utah CBRN-Enhanced Response Force Package that culminated in a joint-training exercise at Fort Carson, Colorado.

The 1457th joined with the 204th Maneuver Enhancement Brigade and conducted annual training at Strawberry Reservoir, Utah, where they partnered with the U.S. Forest Service, and completed road improvements and bathroom renovations throughout the recreation area.

After finishing Fiscal Year 2015 by being awarded the Walter T. Kerwin Jr. Award by the Army Chief of Staff for its high level of readiness, the 1457th Engineer Battalion, led by command team Lt. Col. Jeffrey Buhman and Command Sgt. Maj. Jason Turville, showed again in FY16 why they are considered one of the National Guard's most outstanding units.

The 1457th started FY16 by deploying approximately 160 Soldiers from the 116th Engineer Company to Fort Bliss, Texas for pre-mobilization training and from there on to Kuwait. Once in Kuwait the 116th forward deployed Soldiers to six countries in the Middle East, providing horizontal-engineer support throughout the Army Central Command area of responsibility. This support included construction of a 10-mile long, anti-tank ditch along the Iraq-Kuwait border, improving airstrips, creating counter-mobility obstacles, and working on drainage improvements throughout Kuwait. The 116th completed more than 65 construction projects and work orders while deployed. After spending nine months in Kuwait, the 116th returned home to Utah in late August.

In early spring the 118th Sapper Company sent a team of eight Soldiers to compete at the national-level Sapper Stakes competition in Fort Drum, N. Y. The team took fifth place

Soldiers of the 624th Engineer Company renovated three restroom facilities at Renegade and Soldier Creek boat ramps and Aspen Grove campground. The rear detachment of the 116th completed the bulk of the roadwork by improving and rerouting nearly a mile-and-a-half of road at Mud Creek. The 118th Sapper Company and the 1457th Forward Support Company also helped to complete the road construction by replacing several culverts and cattle guards along the route. The 1457th FSC provided sustainment operations for the improvements, including forward maintenance and sling-load operations, to support the entire battalion. Other training included search-and-casualty evacuation training with the Civil Air Patrol and Wasatch County Search and Rescue and patient-care cross training between 1457th medical personnel and the University of Utah Life Flight. Combat engineers with the 118th Sapper Company conducted demolition training to clear roadways and winter by-ways of hazardous and diseased trees.

The 1457th also hosted two Boss Lifts in FY16 to help foster good relations between its Soldiers and its Soldiers' employers. The 1457th hosted one Boss Lift for the deploying 116th and one for its other companies during annual training.



Soldiers with the 1457th Engineer Battalion, 204th Maneuver Enhancement Brigade, work to improve restrooms and roads during annual training at Strawberry Reservoir in June.

4th Infantry Division, Main Command Post-Operational Detachment

MCPOD



Members of 4th Infantry Division, Main Command Post-Operational Detachment stand in formation during an assumption-of-command ceremony at Camp Williams.

The 4th Infantry Division, Main Command Post-Operational Detachment (MCPOD) was stood up in 2016.

During its formative year, the MCPOD had a busy year centered on recruiting personnel and getting Soldiers to MCPOD-specific training. In May an assumption of command was conducted where Lt. Col. Talon Greeff took command, and 1st Sgt. Frank Hicks assumed responsibility for the newly formed unit.

The command team visited 4th Infantry Division staff in Poland for Operation Anakonda 16, a warfighter exercise with its NATO partners. During the exercise, the command team was able to sit down with Maj. Gen. Gonsalves and discuss future interaction between the division staff and the MCPOD.

In July the MCPOD conducted a convoy to Fort Carson, Colo., for a staff-orientation briefing with its 4th ID counterparts. The invaluable time spent with each staff section focused on needs and expectations, additional-training requirements and participation in Operation Austere Challenge 17 at Grafenwohr training area in Germany. 🇺🇸



Clockwise: Holding the flag is Lt. Col. Talon Greeff, 1st Sgt. Frank Hicks, Maj. Wade Crocket, and Col. Thomas Fisher at the MCP-OD assumption of command ceremony.



Headquartered in Draper, Utah, the 300th Military Intelligence Brigade (Linguist) consists of five military intelligence battalions totaling more than 2,000 Soldiers in six different states—Utah, Washington, California, Florida, Illinois, and Massachusetts. The 300th provides language and intelligence support to the Army and the greater intelligence community. Its military intelligence specialties include Human Intelligence (HUMINT), Signals Intelligence (SIGINT), and Counterintelligence (CI). When called on by the governor, the 300th deploys in support of state contingencies.

In 2016, Utah units supported real-world operations with 103 Soldiers deployed to Afghanistan, Iraq, Kuwait, Jordan, Africa, Kosovo, and several other locations to provide support in HUMINT, CI, and other military-intelligence disciplines. The brigade currently has Soldiers deployed to Iraq and Kuwait and is currently preparing to mobilize more Soldiers to support Operation Inherent Resolve and Kosovo Forces 22.

With more than 10 percent of the brigade's 900-plus Utah Soldiers deployed to a theater of war, stateside Soldiers remain actively engaged through 'Reach' operations and training. Reach operations allow the brigade Soldiers to apply their language and intelligence skills to the warfight while remaining at home station. This year approximately 30 percent of the brigade's Utah Soldiers were engaged full time in Reach or in intelligence-training support greatly enhancing overall readiness.

During 2016, Soldiers in the 300th maintained proficiency in more than 35 foreign languages, with 199 Soldiers performing training in Cameroon, Crete, Croatia, Germany, Ghana, Greece, Guatemala, India, Indonesia, Italy, Japan, South Korea, Malawi, Malaysia, Mauritania, Morocco, Portugal, Saudi Arabia, Sao Tome e Principe, Senegal, Thailand, Uganda, and Zambia to assist as interpreters, translators and intelligence professionals in a variety of Joint-Chiefs-of-Staff military



Maj Gen. George Franz III, U.S. Army Intelligence and Security Command, provides keynote presentation at the 27th annual Language Conference.



The 300th Military Intelligence Brigade (Linguist) change-of-command ceremony where Col. Gregory J. Hadfield relinquished command to Col. Joseph W. Green on Aug. 20.

exercises. This continues the 300th's proud and distinguished support to the Army's combined and joint commands, most major commands, and many of the nation's intelligence agencies operating throughout the world.

In March, the brigade hosted its 27th annual Language Conference. This is an excellent training event for our Soldiers. This year's cultural focus was on Syria and the Levant and featured an expert panel of academic leaders and researchers from across the country.

In June, the brigade hosted nearly 700 active-duty, Guard, and Reserve Soldiers and Airmen from 15 states and Canada to participate in Panther Strike at Camp Williams. The exercise not only provides outstanding intelligence training, it also serves as an opportunity to test new technologies, and brings national-level resources and attention to Utah. The exercise has received national-level support and brought \$1.2 million in new automation and infrastructure to the state this year.

After two years of service, Col. Greg Hadfield relinquished command to Col. Joseph Green during a ceremony held Aug. 20, in Draper. Green is originally from Utah and served as the 142nd Military Intelligence Battalion (Linguist) commander. He recently moved his family back to Utah from Washington, D.C., where he served as the chief, Intelligence Disciplines Division in the Plans and Integration Directorate in the Office of the Deputy Chief of Staff, Intelligence, Headquarters, Department of the Army in the Pentagon. Hadfield was selected to serve as the director of the Chief National Guard Bureau Action Group.

Command Sergeant Maj. Eric Anderson is the current brigade command sergeant major. 



The 141st Military Intelligence (MI) Battalion (Linguist) consists of a headquarters detachment and five military intelligence companies stationed in Draper, Orem and St. George. The battalion provides language and intelligence support to the Army, with linguists capable of communicating in 29 different languages, and intelligence capabilities in Human Intelligence (HUMINT), Signals Intelligence (SIGINT), and Counterintelligence (CI). The Battalion continues to provide valuable intelligence support worldwide, making it a viable asset in our nation's defense.

The battalion continued its support of the Global War on Terrorism. The battalion had 30 Soldiers return from mobilizations this year; 16 from Afghanistan, 13 from Iraq, and one from Djibouti and has six Soldiers currently mobilized in support of the Kosovo force mission. Additionally, the battalion sent 77 Soldiers on overseas deployment training. These missions extended to places such as Iraq, Italy, Greece, Angola, Benin, Cameroon, Morocco, Senegal, Korea, Japan, Thailand, Gabon, and Burkina Faso. These Soldiers performed duties as intelligence professionals and linguists greatly enhancing our overall readiness.

The battalion has 216 linguists, speaking 30 different languages. Many of these linguists had the opportunity to go on a Language Enhancement and Assessment Programs (LEAPS) to many areas to include Portugal, Latvia, and Taiwan. These opportunities immerse Soldiers in authentic, native-language experiences and greatly improve language



Staff Sgt. Chason Parker conducting training with Soldiers in the Gabon Army in Liberville, Gabon.

ability as well as cultural awareness critical for their job. In addition to immersion training abroad, another 32 Soldiers participated in local language refresher courses helping them to maintain their language skills.

The 141st, through the Foundry program, had the opportunity to send four Soldiers on Live Environment Training (LET) to augment active-Army units overseas in Hawaii, Korea, and Italy. These Soldiers were able to spend 60 days overseas while being involved in CI and HUMINT operations. These LETs help fortify the relationships between the active duty and National Guard intelligence professionals, while giving the Soldiers real-world training opportunities.

This year, several 141st Soldiers had the opportunity to earn the German Armed Forces Badge for Military Proficiency. This test consisted of a 100-meter swim in uniform, shuttle run, pull-up hang, 1000-meter sprint, pistol shoot, and ruck march. German Bundeswehr Sgt. Maj. Wendorff monitored the events and presented the Soldiers with their badges.

After two years of service, Lt. Col. Russell Warr relinquished command to Lt. Col. John Darrington during a ceremony held Oct. 25, 2015, in Orem. Darrington was serving as the 300th MI Brigade administrative officer and executive officer and previously served as the B Company, 141st MI commander. Lt. Col. Warr moved to serve as the 300th MI Brigade operations officer. Command Sgt Maj. Orange Warner is the current battalion command sergeant major. 🇺🇸



Sgt. 1st Class Beveridge translating for Maj. Gen. Flynn and Maj. Gen. McCaffrey during Cobra Gold in Thailand.



2nd Lt. Johnathan Bybee translates a discussion from English to Portuguese August 5, 2016 at the Malawi Armed Forces College in Salima, Malawi as part of Southern Accord 2016.

The 142nd Military Intelligence (MI) Battalion (Linguist), headquartered in Salt Lake City, continued to succeed in supporting all three missions of the National Guard during 2016 by contributing to the warfight, defending the homeland, and building partnerships, all while honing the readiness and skills of our most precious resource—our Soldiers.

To support the warfight during 2016, two groups of Soldiers returned home from deployments to the Middle East. In March, a team of 12 Arabic linguists returned from Jordan and the surrounding region after 10 months assisting with the training of local security forces in order to provide for their own stability. Then in June, a group of 11 counterintelligence (CI) agents returned that deployed to Iraq in support of Operation Inherent Resolve to help provide force protection against the current threats in that region. In addition to these Soldiers another group of 24 Soldiers from the 142nd MI, is preparing to deploy late 2016 for a one-year deployment to Iraq to conduct a mix of human intelligence and CI support to U.S. Central Command.

In defense of the homeland in 2016, the battalion staff wrapped up a staff-training exercise with a mobile-training team from Fort Leavenworth, Kansas which was designed specifically to plan for its mission to support local law enforcement in the event the 142nd MI is activated as a National Guard Response Force (NGRF) for the governor. The battalion is planning a large-scale training event that will allow it to assess its collective capability to respond to a civil disturbance in order to protect citizens, critical infrastructure, and property under the direction of law enforcement.

The 142nd MI continued to build relationships by consistently leveraging its strong linguist heritage. The battalion sent 58 Soldiers to 13 countries in 2016 as part of the Army's Overseas Deployment Training (ODT) initiatives that enable U.S. partnering with forces from other nations for purposes similar to training in a combined environment, improving infrastructure, or bringing much-needed medical care to low-density areas. Most often, the Soldiers of the 142nd MI support these ODT missions as linguists and provide critical translation or interpretation capabilities that help bridge communication and cultural barriers to help yield the greatest amount of success.

While contributing to these three missions of the National Guard, the 142nd MI didn't lose sight of the importance of individual readiness and had an opportunity to test Soldiers' mettle with a competition for the German Armed Forces Proficiency Badge. The German Armed Forces liaison from Fort Huachuca traveled to Utah in August to oversee the competition, which was planned by the 142nd MI, but also supported by the 141st MI, 300th MI Brigade, 640th Regional Training Institute, and the Adjutant General's Directorate of Operations and Training (G3). Soldiers were able to earn badges of either gold, silver, or bronze by competing in a mix of physical and skill events to earn points. Due to the success of the event, the 142nd MI will plan another in 2017 and extend the invitation to more units. 🇺🇸



Staff Sgt. Kayle Buchanan, E Company, 142nd Military Intelligence Battalion receives the gold German Armed Forces Proficiency Badge from German Bundeswehr Sgt. Maj. Wendorff during a ceremony on Tarbet Field at Camp Williams in August overseen by the 300th Military Intelligence Brigade Commander, Col. Joseph Green.

In 2015, the Utah National Guard proudly organized the Multi-Component Unit Detachment II (MCU) as part of an innovative concept to incorporate Reserve and National Guard Soldiers into the renowned 101st Airborne Division. Utah was chosen to field this unit in order to capitalize on the expertise and wartime experience of the Utah National Guard. In order to provide the skilled Soldiers required by the 101st Airborne Division, the Utah National Guard supported the MCU Soldiers as they trained to integrate into an Active Duty Division Staff with many of the members of the MCU voluntarily pursuing additional Military Occupational Specialties (MOS) in order to best support the needs of the 101st.

The culmination of the incorporation of the MCU into the 101st was displayed during the execution of the 101st Warfighter exercise in November of 2015 where evaluators from the 18th Airborne Corps assessed that the MCU was fully integrated and mission capable. A significant feat brought on by the hard work and dedication of the Soldiers coupled with unparalleled support by the Utah National Guard.

The Motto of the 101st has long been “rendezvous with destiny” and in January of 2016, 53 members of the MCU deployed with the 101st beginning their own “rendezvous with destiny” as a coalition of 42 nations from around the world battled the self-proclaimed Islamic State of Iraq and Syria (ISIS). The members of the MCU held various positions throughout the 101st including several members who were placed in leadership and high-visibility positions. The contributions and hard work of the MCU directly contributed to the defeat of ISIS in key battles such as Ramadi, Hit,



Kubeysah, Fallujah, Sharqat, and Qayarah. At the writing of this article, the Iraqi Army is postured around Mosul, the last major stronghold of ISIS in Iraq.

The implementation of the MCU has been so successful that there are now 10 similar units throughout the nation currently integrating into Active Duty Divisions in support of future contingency operations. The MCU concept has proven yet another way that the National Guard is a key element of the nation's defense.

The MCU Soldiers will be returning from deployment in late 2016 having truly been a part of history and prepared for their next “destiny.” 🇺🇸



Soldiers from the Multi-Component Unit conduct field training at Fort Campbell, Ky., and prepare to leave for a mission in Iraq.



The 640th Regiment, Regional Training Institute, is a Training and Doctrine Command (TRADOC) Institute of Excellence, focusing on noncommissioned officer (NCO), Professional Military Education (PME), battlefield communications, field artillery, and military intelligence. In addition to its TRADOC mission, the 640th hosts Officer Candidate School (OCS) and a number of other courses in support of the units of the Utah Army National Guard.

The 640th Regiment was commanded by Col. William C. French and Command Sgt. Maj. Spencer D. Nielsen. In May 2016, French relinquished command to Lt. Col. Ryan M. King, who with Nielsen, will lead the 640th Regiment to a future of excellence in military education.

Over this past training year, the 640th Regiment instructed more than 120 separate courses, hosting more than 3,500 Soldiers from across the United States, including Soldiers from the active component and Army Reserves.

Professional Military Education is transitioning to the One Army School System, which is meant to standardize instruction across all three Army components: active duty, Army National Guard, and Army Reserves. The 640th Regiment has been on the forefront of emerging courses and of expanded training under the One Army School System. Emerging courses and expanded training include the addition of the Master Leader Course (MLC) to the NCO PME, and the addition of the M777 (155mm-towed) howitzer and the M119 (105mm-towed) howitzer to the Field Artillery Program of Instruction. The 640th hosted the second MLC pilot course in



January 2016, and hosted the first MLC Course in September 2016. Going forward, the 640th Regiment will host Soldiers from all three Army components in all of the PME courses provided.

Soldiers attending courses at the 640th Regiment receive the most professional and relevant training available and are instructed by the most professional and proficient cadre in the Army. We take great pride in our excellent facilities, equipment, and in our outstanding faculty and staff. 🇺🇸



Top: Maj. Martin W. Kerbo conducts retraining of officer candidates during Officer Candidate School orientation Zero Phase. Above: The 1st Battalion student performs M16 rifle training on 25-meter range during BLC field-training exercise. Left: The 3rd Battalion, 640th RTI Paladin fires a 155mm round during a live-fire exercise conducted in April.



The 1st Battalion, Noncommissioned Officer Academy, 640th Regiment is the eminent-training center in the Non-Commissioned Officer Professional Development System for all three Army components—Active Army, Army Reserve, and Army National Guard. 1st Battalion is a Training and Doctrine Command accredited “Institute of Excellence.”

The 1st Battalion conducts Basic Leaders Course (BLC), Battle Staff Noncommissioned Officer Course (BSNCOC), and prepared to conduct the Master Leader Course (MLC).

The 1st Battalion conducted 12 BLC courses with a quota of 2,061 students; of these quotas 1,725 were reserved. The battalion input 1,709 Soldiers to be trained, and the graduation rate was 93 percent for FY16.

The BSNCOC conducted 12 courses as well. The battalion input 257 Soldiers from the Army Training Requirements and Resources System, resulting in a graduation rate of 97 percent.

The 1st Battalion has participated as a pilot site, and as a lead institution in the development of the MLC, with the very first National Guard Soldiers to graduate and the first National Guard Soldiers to certify as instructors for these courses.



The 1st Battalion conducts squad-training tactics during Basic Leader Course at Camp Williams.

The 1st Battalion hosted the second MLC pilot in January 2016, and hosted the first MLC in September 2016.

In September, 1st Battalion was selected by the United States Army Sergeants Major Academy (USASMA) to instruct the active component Soldiers, who would later be selected as future MLC instructors for the Army active component. With drive, dedication, and massive amounts of time committed, all 24 Soldiers graduated the class with a 100 percent graduation rate.

The USASMA has worked very closely with the 640th Regiment regarding NCOPME. The 640th Regiment, and especially the 1st Battalion, have received

numerous compliments and commendations for efforts and excellence in performance.

The 1st Battalion Soldiers are among the best in the National Guard, a very diverse and agile team, with an array of Military Occupational Specialties. These specialties include Military Intelligence, Battlefield Communications, and Field Artillery, which enable 1st Battalion to aid and support all other battalions within the 640th Regiment.



1st Battalion students perform M16 rifle training on 25-meter range during Basic Leader Course field-training exercise.



640th Regiment, Regional Training Institute



A 2nd Battalion student launches a Raven at Camp Williams.

The 2nd Battalion, Modular, 640th Regiment is a Training and Doctrine Command (TRADOC) Institute of Excellence, focusing on Noncommissioned Officer Professional Military Education (PME) and Battlefield Communications. In addition to its TRADOC mission, 2nd Battalion hosts Officer Candidate School (OCS), Small Unmanned Aerial System Operators' Course, and a number of other courses in support of the units of the Utah Army National Guard. The 2nd Battalion was commanded by Lt. Col. Ryan King and Master Sgt. Jared Gale. In May 2016, King relinquished command to Lt. Col. Reece Roberts, who with Gale, will lead 2nd Battalion to a future of excellence in military education.

Over this past training year, 2nd Battalion instructed one OCS course, three Military Occupational Specialties transition courses, one Advanced Leader Course course, and more than

20 other courses. The battalion hosted more than 300 Soldiers from across the United States, including Soldiers from the active component and Army Reserves. The 2nd Battalion supported other battalions and sections within the regiment enabling it to fulfill its training missions.

The PME is transitioning to the One Army School System, intended to standardize instruction across all three Army components: Active Duty, Army National Guard, and Army Reserves. The battalion has been involved in reconfiguring courses and expanding training for the Army Signal Corps under the One Army School System. Reconfiguring courses and expanding training include taking part in working groups at Fort Gordon, Ga., for signal courses, and the addition of training quotas during a fiscally constrained year.

Going forward, 2nd Battalion will host Soldiers from all three Army components in all of the PME courses provided. The Soldiers that attend courses at 2nd Battalion receive the most professional and relevant training available in the Army, instructed by the most professional and proficient cadre in the Army. The battalion takes great pride in its excellent facilities, equipment, and in its outstanding faculty and staff. 🇺🇸



Officer Candidate School Platoon Trainers introduce officer candidates to Zero Phase.



The 3rd Battalion, 640th Regiment's Paladin fires a 155mm round during a live-fire exercise conducted in April.

The 3rd Battalion, Field Artillery (FA), 640th Regiment conducts Military Occupational Specialty (MOS) transition, as well as Advanced and Senior Leader courses for 13B, 13D and 13F Career Management Field Soldiers. Lt. Col. Steven Brenchley commanded 3rd Battalion, along with Master Sgt. Shaun Harris for most of the year. In June 2016, Maj. Jason Wilde took command to lead the field artillery education program into the future.

The FA battalion instructed 15 separate courses in FY16, graduating nearly 200 students from across the nation. Several major milestones were reached this past training year. The 3rd Battalion was selected as one of four One Army School System (OASS) institutions in the U. S., opening up the opportunity to train active-component Soldiers. The battalion has increased its inventory of weapon systems and now offers training on the M777 (155mm-towed) and M119 (105mm-towed) weapon systems.

Additionally, 3rd Battalion has assisted in ushering in Department of Defense policy changes allowing females to serve in the 13 series Military Occupational Specialties (MOS). The 3rd Battalion in-processed the first female in its history in 2016. She received training in the 13D MOS-transition course, allowing her to receive that MOS.

The new High Physical Demands Tasks (HPDT) initiative was successfully incorporated into transition courses during this past training year. The HPDT test the physical capabilities of Soldiers desiring to acquire a specific MOS.

Field artillery is continually innovating with weapons technology and precision fires. Its battalion instructors

exceeded rigorous qualification standards in order to implement the Target Mensuration Only (TMO) program, a part of the precision fires program. As a result, Sgt. 1st Class Christopher Williams met the certification and accreditation requirements to lead the TMO Program Management for the state of Utah.

Looking ahead, 3rd Battalion is prepared to meet the challenges of growth and innovation in the field-artillery community, and provide the most professional and relevant training across all three components of the U. S. Army. 🇺🇸



Instructors from 3rd Battalion, 640th Regional Training Institute perform new-equipment training with Wisconsin RTI.



The 4th Battalion, Military Intelligence (MI), 640th Regiment is a Training and Doctrine Command (TRADOC) Institute of Excellence focusing on Noncommissioned Officer (NCO) Professional Military Education (PME) including Human Intelligence, Signals Intelligence, Counter Intelligence, and All-Source Analyst courses.

Over the past training year, the 640th Regiment instructed more than 23 MI courses, hosting more than 328 students. Students attending courses in 4th Battalion include Soldiers from Active Duty, Army Reserves, and National Guards throughout the nation.

TRADOC is currently promoting the One Army School System (OASS), in which active-duty Soldiers can attend National Guard/Reserve-run courses. During this past training year, 17 active-duty Soldiers attended courses in 4th Battalion and received training. All of these Soldiers provided excellent feedback that will help to improve upon the quality of instruction that is provided. In addition to hosting active-duty Soldiers in courses, 4th Battalion instructors are working with the MI proponent to ensure new courseware is created to standard and it meets OASS standards.

Upon request from the active-duty NCO Academy at Fort Huachuca, Ariz., 4th Battalion sent two instructors to become certified in the 35L30 Advanced Leader Course, in order to aid the academy in meeting its mission. Active duty has since requested the battalion send additional Soldiers to Fort Huachuca to help with additional courses.



The 4th Battalion students attending Counter Intelligence Special Agents Course conduct surveillance training using instructors as "the rabbit."



Sgt. 1st Class Tippetts, center, receives the German Armed Forces Badge for Military Proficiency-Gold award.

In addition to training Soldiers, 4th Battalion instructors have demonstrated expertise and professionalism by going above and beyond. Staff Sgt. Joseph Cavender was selected to represent the 640th RTI in the TRADOC Instructor of the Year Competition. Cavender represented the battalion well by placing third in this national-level competition.

Two instructors from 4th Battalion went to Japan in support of Operation Daring Fox, a multinational MI competition/exercise. They served as linguists and were instrumental in the success of the exercise.

Sgt. 1st Class Chase Tippetts and Master Sgt. Keith Moon, instructors from 4th Battalion, attended the German Armed Forces Proficiency Badge (GAFPB) competition. The exercise was hosted by the 300th MI, but must be administered by a German soldier who is authorized to administer the test. A sergeant major from Germany came to Utah to administer the test to the 4th Battalion instructors, which included an NBC-proficiency test, a Combat-Lifesaver test, a weapons-qualification test, and seven physical competitions. Tippetts earned a Gold Award from the competition, and Moon earned a Silver Award. 🇺🇸



Spc. Joshua Peel draws blood from a Soldier during a Periodic Health Assessment at Camp Williams.

The Medical Detachment (MEDCOM) relies on collaboration to achieve its primary mission of ensuring the medical readiness of more than 5,500 Soldiers of the Utah Army National Guard (UTARNG). It is specifically through this collaborative effort that MEDCOM validates Soldiers are physically and emotionally prepared for the challenges of combat in austere environments.

MEDCOM is an organization of more than 80 medical professionals and staff. Its efforts have resulted in Utah being the standard bearer of medical readiness among all 54 states and territories. Its success is a true collaborative effort between medical staff, case managers, the office of the State Surgeon and of course the leadership of the units served.

Along with ensuring the individual Soldier meets medical standards, MEDCOM also conducts statewide, medical-sustainment training to validate its medics also meet the latest medical standards.



Soldiers with Medical Command conduct medical, vision, and dental screenings for Native Americans during a health fair and multi-tribal powwow at Ibapah, Utah Aug. 6.

Collaboration has been MEDCOM's ensign during this past training year as it embraced the reality it can increase the outcome of its efforts by enlisting the assistance of multiple stakeholders. Not only has MEDCOM improved the way it engages Soldiers and units of the UTARNG, it has also reached out to organizations and agencies within state government to see how its specific skill sets can be used to serve the interests of the state of Utah. MEDCOM's outreach quickly led us to Melissa Zito, Utah Department of Health, Indian health-liasion/health-policy consultant. Melissa immediately identified its skill set could be put to great use by providing health education in the form of health fairs to the local Native American population.

A highlight of 2016 for MEDCOM was its annual-training exercise on the Confederated Tribes of the Goshute Reservation in Ibapah, Utah. This was the culmination of more than a year's worth of planning and coordination between MEDCOM, Utah Department of Health, Urban Indian Center of Salt Lake and the Tribal Council of the Confederated Tribes of the Goshutes. The value of this event far exceeded its original planning objectives. Not only did MEDCOM provide medical, vision and dental exams, it also provided immunizations and educational classes on such topics as exercise/nutrition, personal/oral hygiene, elder abuse and resiliency. MEDCOM's success reached far beyond the tangible of people served. Perhaps its greatest take away is the relationships that began and the trust that was fostered. What happened in Ibapah set the framework for what will likely be an enduring collaboration between the Utah Department of Health and the UTARNG to serve the Native American population in Utah.

The support it provided the members of the Confederated Tribes of the Goshute was the result of tremendous teamwork. MEDCOM however, also has reason to be proud of the individual accomplishments of several of its Soldiers. For this year's Best Warrior Competition, MEDCOM had two competitors. Spc. Joshua Peel competed for Soldier of the Year and Staff Sgt. Joseph Whaley competed for Noncommissioned Officer of the Year. Both performed exceptionally well, with Whaley securing the honor of Noncommissioned Officer of the Year. Both of these exceptional Soldiers spent countless months preparing for the rigors of this grueling event, and it paid off. MEDCOM is extremely proud of both of them.

MEDCOM is commanded by Col. David Coates. Coates owns a thriving civilian dental practice in South Jordan, Utah. 1st Sgt. Michael Franklin is the unit's senior non-commissioned officer and when not tending to those duties he is a Public Safety Officer with the Utah Department of Natural Resources. 🇺🇸



Sgt. 1st Class Matt Brown and Staff Sgt. Steve Harris working the Utah International Auto Expo at the South Towne Expo Center earlier this year.

It's been a very successful year for Recruiting and Retention Battalion (RRB). Its end-strength goal of 5,409 Soldiers in the Utah Army National Guard (UTARNG) was met this year. Additionally, Utah's RRB ranked first nationally in category I-III A accessions and third nationally in its reenlistment mission. RRB's Officer Strength Maintenance section ranked 22nd nationally, but exceeded mission by 16 percent. The basic training ship rate of new recruits ranked fifth nationally, and fourth among medium states. The UTARNG ranked number one in the nation for the Recruit Sustainment Program (RSP).

Utah's RSP has always been amongst the best in the country. Sgt. 1st Class David Dixon, noncommissioned officer (NCO) in charge for Alpha Company RSP, confidently attributes its success to the outstanding leadership the program provides.

"One of the most significant differences between the Utah Army National Guard's RSP and the RSPs of other states is the company-

level leadership" explained Dixon. "Soldiers who currently run the day-to-day operations and training of the Utah RSP are subject-matter experts with either extensive instructor backgrounds or have attended Drill Sergeant School."

This environment has helped the RSP develop its own training methods to prepare these Soldiers mentally and physically, and according to Dixon, it will continue to provide new recruits entering the UTARNG with the best training in the nation.

The UTARNG RRB reputation is special. The RRB has not missed an end-strength ceiling mission in more than 17 years, while consistently meeting and exceeding its accession missions for new, enlisted recruits and officers and maintaining some of the lowest attrition rates in the country. This fiscal year was no different.

This kind of consistency is directly attributable to the outstanding leadership and public outreach by the well-trained officers and NCOs that provide new Soldiers for the UTARNG formations that serve our great state. This year, our Soldiers participated in hundreds of local events in search of the future Soldiers and leaders of the UTARNG.

It has, indeed, been a great year for the RRB. In light of its historic success and the consistent performance as one of the top recruiting battalions in the country, the UTARNG RRB looks forward to continued success in 2017. 🇺🇸

The rigorous routine the cadre put potential Soldiers preparing to ship to basic training through in order for them to be successful.





Engineers prepare to clear an obstacle during a training exercise at Camp Williams.



Above: Utah National Guard Soldiers stand in formation at Camp Williams on Taret Field during the annual 2016 Governor's Day.

Right: Soldiers with the 204th Maneuver Enhancement Brigade qualify with their weapons at the range on Camp Williams, Feb. 20, 2016.

Camp Williams was created by President Woodrow Wilson with an executive order on April 24, 1914. Camp Williams has become important to the state and nation as a leading training facility that allows for a wide range of training at a single installation. The facilities at Camp Williams include live-fire ranges, artillery-firing points, demolition, grenade and maneuver areas, improvised-explosive-device training and aviation training. Camp Williams is also unique because the terrain at Camp Williams is similar to the environment in locations where Soldiers are now deployed.

Critical training ranges at Camp Williams include urban training environments such as the Military Operations in Urban Terrain, Military Assault Combat, a shoot-house, urban village and several other types of training courses.

The presence of Camp Williams provides a stable-job base to the region. Camp Williams is used by numerous entities such as federal and local agencies. Some of the regular public users of Camp Williams include the Boy Scouts, Civil Air Patrol, Freedom Academy and more than 200 civilian groups. The most popular facilities are the rappel tower and leadership reaction course.

Camp Williams is an important economic engine contributing to the regional economy through sustained, direct employment of more than 600 full-time employees, in excess of 10,000 annual Soldiers, visitors and contractors that contribute to indirect spending or construction-related projects.

The units at Camp Williams assist the state of Utah and the local communities during natural disasters and other incidents. For example, in 2016 the Utah National Guard provided aviation support to the Unified Fire Authority and Utah Forestry fighting fires statewide.

Collaboration and joint planning with local communities and agencies is necessary to protect the long-term viability of Camp Williams to support existing and future military missions. 🇺🇸



Organizational Chart

AIR



The Adjutant General
Commanding General

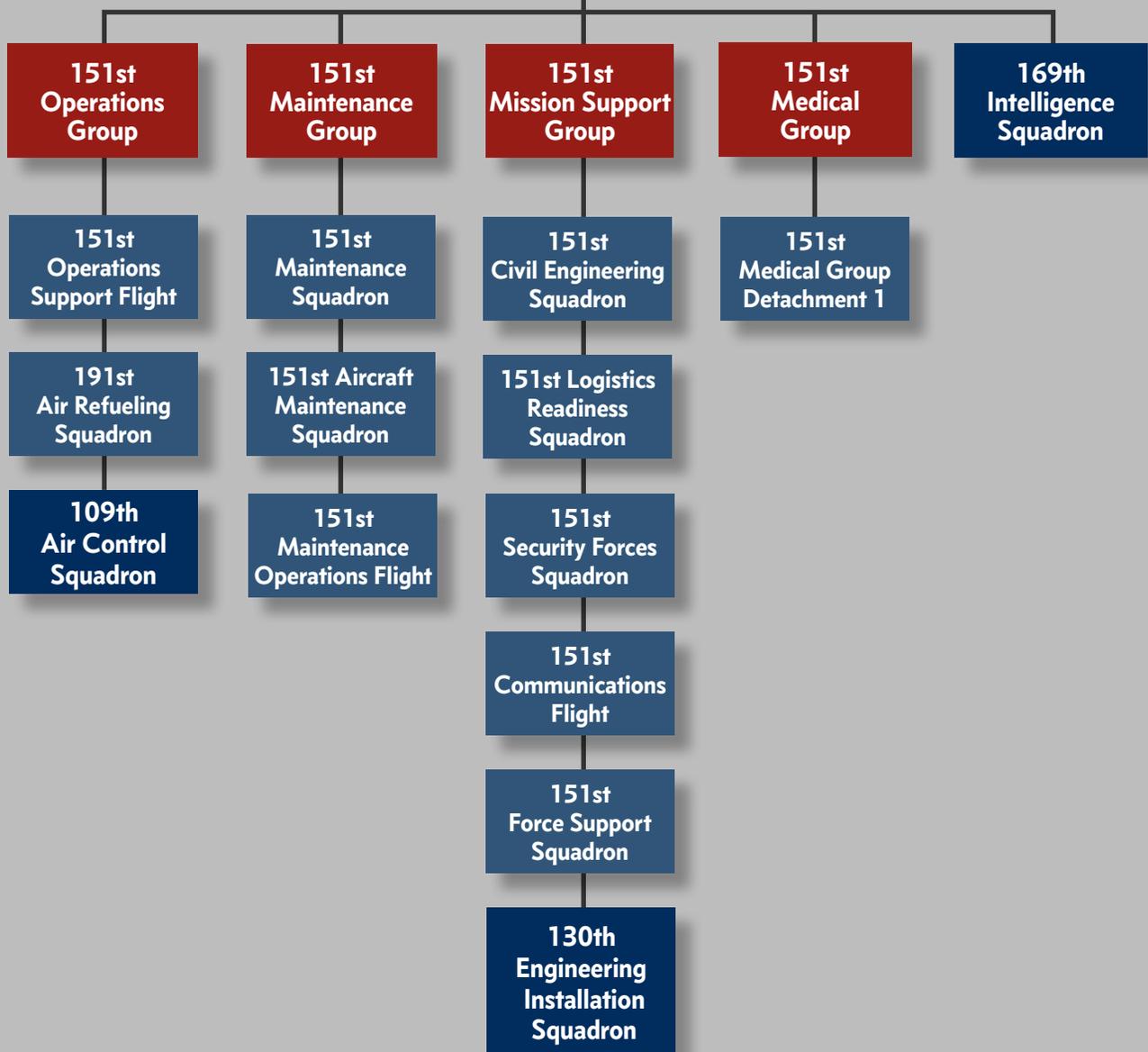


Assistant Adjutant General Air



151st Air Refueling Wing

151st Comptroller Flight





For nearly 70 years, the Utah Air National Guard, located at the Roland R. Wright Air National Guard Base, has fostered a proud heritage of extending global vigilance, global reach, and global power for America. Current missions include training and operational-aerial refueling, airlift and aeromedical evacuation, intelligence, air-traffic control, cyber infrastructure and information operations. More than 1,400 Airmen lend technical expertise and professionalism through military operations and daily activities designed to bolster state and federal projects and priorities.

A significant historic event took place this year when Col. (P) Christine Burckle was formally promoted to the rank of brigadier general and assumed command of the Utah Air National Guard (UTANG). With this



Brig. Gen. Christine Burckle's husband, George, and daughter, Kate, pin new rank on her uniform during a promotion ceremony held prior to the assumption of command. Burckle was formally promoted to the rank of brigadier general on Aug. 6, 2016, at Roland R. Wright Air National Guard Base in Salt Lake City.



Gen. Mark A. Welsh III, Chief of Staff of the Air Force, listens as a Utah Air National Guard Airman asks him a question during an all-call where more than 400 full-time and traditional Guard members were in attendance at the Roland R. Wright Air National Guard Base on Oct. 14, 2015.

new assignment, Brig. Gen. Burckle became the Utah Air National Guard's highest-ranking official, as well as the state's first National Guard female general officer and the first woman to serve as commander of the Utah Air National Guard.

The 151st Air Refueling Wing, UTANG's largest component, boasts KC-135R Stratotanker aerial-refueling assets with highly trained aircrew teams as well as specialized maintenance and support personnel. The UTANG previously had four tenant units, including the 101st Information Operations Flight, which officially moved to Tyndall Air Force Base, Fla., in September; the 109th Air Control Squadron, which now falls under the 151st Operations Group; the 130th Engineering Installation Squadron, now a part of the 151st Mission Support Group; and the 169th Intelligence Squadron, which is still considered a tenant unit at this time.

Fiscal Year 2016 saw much success for the UTANG, beginning with a visit from the Chief of Staff of the Air Force, Gen. Mark A. Welsh III, who served as distinguished guest speaker during an all-call in October with more than 400 full-time and traditional Guardsmen in attendance. Welsh said his greatest takeaway from the visit was the palpable sense of pride he experienced at every stop on base, and he acknowledged that citizen-Airmen play a unique role in the total force in their efforts to balance military service with civilian jobs and family life.

The Utah Air National Guard is one of the most versatile, best-equipped teams in the nation. Uniquely postured through unparalleled capabilities, it will continue to excel as a valuable state and federal resource well into the future. 🇺🇸



Maj. Gen. Jefferson S. Burton, adjutant general, hands the guidon to Col. Kristin Streukens during the 151st Air Refueling Wing assumption-of-command ceremony at Roland R. Wright Air National Guard Base in Salt Lake City on June 4, 2016.

The 151st Air Refueling Wing continued to have a high-operational tempo in Fiscal Year 2016 supporting its three major responsibilities—domestic operations, conventional operations and nuclear operations. Guard members from throughout the wing took part in multiple deployments, exercises and training events, empowering its citizen-Airmen to be leaders in both aerospace warfighting and in our valued Utah communities.

The 151st ARW welcomed a new wave of leadership this year, as Col. Darwin Craig passed on command to Col. Kristin Streukens, and Col. Daniel Boyack took over as vice commander for the wing. Chief Master Sgt. Barry Vance also passed on the role of 151st ARW command chief to Chief Master Sgt. Matthew Hooper, who is the first to hold a full-time, wing-command-chief position.

Throughout 2016, many 151st Airmen, including nearly 400 personnel from 151st Mission Support Group alone, were deployed to various locations in Southwest Asia in support of Operation Enduring Freedom, Inherent Resolve, and other U.S. Central Command operations. Additionally, 151st members saw Pacific Command deployments to Guam and Hickam Air Force Base, Hawaii, and several 151st ARW aircrew and maintenance personnel spent two weeks at NATO Air Base Geilenkirchen, Germany, providing crucial air-refueling support during training flights for NATO E-3A pilots.

The wing also took part in exercise Global Thunder, an annual U.S. Strategic Command (USSTRATCOM) training event that assesses command and control functionality in all USSTRATCOM mission areas and affords component commands a venue to evaluate the commanders' joint-operational readiness. Utah's KC-135 air-refueling assets greatly enhance USSTRATCOM's capability to conduct global combat and reconnaissance operations to detect and deter strategic threats against the U.S. and its allies.

The 151st ARW personnel also contributed to the success of the nuclear staff assistance visit by the Headquarters Air Mobility Command Inspector General office, which laid out criteria for one of the biggest events of the year, the Nuclear Operational Readiness Inspection (NORI). Just two months after the nuclear staff assistance visit, the wing underwent a Type II NORI, which was the first ever for the Air National Guard and only the second total force wide. This was the first time the 151st ARW was graded on its ability to grade itself. The unit was highly successful in all three, major-graded areas and set the standard for the entire Air Force by demonstrating what excellence and personal commitment can accomplish. 🇺🇸



A Utah Air National Guard KC-135R Stratotanker from the 151st Air Refueling Wing refuels an Idaho Air National Guard A-10, Thunderbolt II, from the 124th Fighter Wing over southern Idaho on Nov. 8, 2015.



Col. Kristin Streukens, commander of the 151st Air Refueling Wing, addresses the audience during her assumption-of-command ceremony.

The 151st Operations Group (OG), comprised of the 191st Air Refueling Squadron and the 151st Operations Support Squadron, operates the KC-135R Stratotanker, providing Air Refueling, Aeromedical Evacuation (AE), and troop/cargo transport to combatant commanders worldwide.

In 2016, the OG amassed more than 4,000 flight hours during more than 800 sorties, capping one of the busiest years in its history. In addition, the OG dedicated one alert aircraft and crew supporting daily, round-the-clock, short-notice, higher headquarters' taskings.

Also in 2016, the OG continued to support Middle East combat operations, with two crews/aircraft deploying in June for 60 days. The OG will continue to provide crews for the foreseeable future as part of the new deployment rainbow construct in addition to continued support of Pacific Air Force's Continuous Bomber Presence Operations.

With continued strain on active-duty-tanker assets, the OG continued to support the Air Force through Long Term Military Personnel Appropriation (LTMPA) taskings. LTMPA missions place one aircraft/crew, along with a planning staff and maintenance personnel, on call to fulfill nearly any Air Mobility Command mission. In 2016, the OG flew 22 LTMPA



Aircrew members Capt. Alex Berry, Lt. Alison Schofield, and Tech. Sgt. Brad Harris respond to Nuclear Readiness Inspection.

missions to destinations worldwide. Examples of LTMPA missions include refueling the U. S. Navy's Blue Angels en route to Hawaii, seven-day Pacific AE missions and air refueling support for testing of the Air Force's new KC-46A tanker.

The OG also flew 26 Mission Readiness Airlift (MRA) missions. MRA is a program funded by National Guard Bureau designed to move National Guard troops/equipment to their deployment-readiness-required exercises/training events. Destinations included bases in the U. S., Estonia, Australia, and the Azores.

The biggest accomplishment of the year for the OG occurred during April drill, when the wing participated in a Nuclear Operational Readiness Inspection, designed to ensure unit preparedness according to Air Force guidelines. Areas of inspection included maintaining aircraft, securing critical assets, processing personnel/cargo, responding to/launching alert aircraft, command-post operations, and other critical tasks. This was the first Type II NORI given to a stand-alone Air National Guard unit under new Air Force Self Inspection Guidelines. The hard work and dedication of 151st OG personnel helped the wing earn an historic rating.

Finally, in June, the OG welcomed a new commander when Col. Ryan Ogan assumed command. There were also four new pilots hired, making the transition from active duty, four pilots hired to attend pilot training, and four new enlisted-boom operators hired. 



Air Refueling with an F-15, July 2016.



Master Sgt. Darrel Chadwick and Tech. Sgt. Fredrick Smith attach support equipment to unmount the Utah Air National Guard's F-86 that has been in front of the Draper Headquarters building for many years. Plans are to restore the F-86.

The 151st Maintenance Group (MXG) is commanded by Col. Susan Melton and is comprised of two squadrons and one flight dedicated to providing safe, reliable and mission-capable KC-135R Stratotanker aircraft in support of state and federal missions. The 151 MXG is responsible for training and equipping more than 240 Airmen with vital knowledge and skills crucial for a high level of aircraft maintenance both at home and abroad.

The 151 MXG Airmen deployed all over the world in support of global operations. In aggregate, a total of 1.5 million pounds of fuel was offloaded to United States Air Force, Navy and NATO aircraft; 810 sorties were conducted; and 3,531 flying hours were accomplished. In this extremely challenging and high-operations tempo year, 151 MXG Airmen deployed to Andersen Air Force Base, Guam, in support of Air Mobility Command Operations; Geilenkirchen, Germany, to perform joint training operations with NATO; Hickam Air Force Base, Hawaii, to train in the Aloha Sentry exercise; and Al Udeid Air Base, Qatar, to support Central Command missions. In addition, 151 MXG provided support for critical aeromedical-evacuation

Senior Airman Josh Wasden, a crew chief with the 151st Maintenance Group, adds hydraulic fluid to a KC-135 Stratotanker for a NATO mission in Geilenkirchen, Germany.



missions not only across the United States but the entire world.

The group was the very first Air National Guard unit to conduct a level-two, nuclear operational readiness inspection (NORI). The professionalism and dedication of the 151 MXG Airmen was apparent during this highly visible NORI inspection where 151 MXG set a new standard for all Air National Guard units with an outstanding outcome. Additionally, 151 MXG Airmen were sought after by numerous Air National Guard units to help them prepare for their upcoming NORIs.

The 151 MXG started a community-involvement program designed to give back to surrounding communities and show gratitude for support shown to the Utah Air National Guard. MXG Airmen donated more than 1,000 hours to worthwhile causes such as Habitat for Humanity, St. Vincent's Homeless Resource Center, Wasatch Community Gardens, Utah Food Bank and First Step House.

Also, the group has begun installing new nose art on the KC-135 tankers and is restoring an F-86 fighter jet for display outside of the Utah Air National Guard headquarters.

The outstanding achievements accomplished by 151 MXG were only made possible by the dedication, hard work, expertise, perseverance and commitment of outstanding Airmen who comprise the 151 MXG. As the next year approaches, 151 MXG is committed to continually strive to find new innovative ways to achieve greater heights and enhance the safety and security of this great nation. The 151 MXG is prepared to lead the Air National Guard in future endeavors. 🇺🇸

151st Mission Support Group



MSG

The 151st Mission Support Group (MSG) provides vital mission support through five squadrons and one flight to approximately 1,448 military personnel and their dependents, assigned to the 151st Air Refueling Wing. Mission areas include local, state and national for both peacetime and wartime events. The 504-member group, commanded by Col. Julie Anderson, oversees and directs the activities of the Civil Engineering Squadron, Communications Flight, Contracting, Force Support Squadron, Logistics Readiness Squadron, Security Forces Squadron, and the 130th Engineering Installation Squadron. On July 14, 2016, the MSG earned the U. S. Air Force Outstanding Unit Award for the period of Nov. 1, 2014 – Oct. 31, 2015.

Fiscal Year 2016 was an all-time high for deployments for the Mission Support Group, having managed and processed more than 387 Utah Air National Guard members supporting Operations Enduring Freedom Inherent Resolve, Freedom Sentinel, African Lion, and various other contingencies. Members of the MSG ensured the safe operational environment for more than 3,700 multinational and coalition personnel while protecting \$7.2 billion in warfighting assets, enabling the launch of more than 5,000 combat sorties. MSG continued to demonstrate its ability to support Utah domestic operations by participating with the Homeland Response Force, providing Joint Incident Site Communications Capability in four different exercises.

Furthermore, in April the base had its first type II Nuclear Readiness Inspection (NORI). The 151 MSG was instrumental in the successful execution of the new type II grading criteria and received the highest possible mark for the NORI inspection to date. The MSG received four individual Inspector General coins, presented to Capt. Jesse Barber, Staff Sgt. Cody Hard, Senior Airman Desirae Tracy, and Senior Airman Jason Skinrod, as well as one Inspector General team award presented to the deployment control center. In August, the Utah Air National Guard Emergency Operations Center and all organizations within the Mission Support Group participated in an Air National Guard Counter-CBRN All Hazard Management Response exercise. In September, bioenvironmental received an EMS Level II audit and was graded in the top 5 percent of National Guard units. Also, the \$3.6 million 130th EIS Building was remodeled, lauded by NGB as the most environmentally friendly building in the Air National Guard.

In addition to the numerous projects, war taskings and domestic exercises, members of the MSG have stayed involved with community volunteering for events such as the Air National Guard Honor Guard, NCO Graduates Association, ENGAUT and NGAUT, Freedom Academy, Scouting for Food, Sub-for-Santa, blood drives and Combined Federal Campaign. The 151 MSG will continue to be a viable, effective and efficient defender of freedom for our community, state, and nation. 🇺🇸



Col. Julie Anderson, Mission Support Group commander; Lt. Col. Christina Lock, Logistics Readiness Squadron commander; Chief Master Sgt. Charles Pierson, base emergency manager; and Capt. Jesse Barber, deployment and distribution flight officer, discuss updates in the Emergency Operations Center in response to a simulated, chlorine plume during the Air National Guard Counter-CBRN All Hazard Management Response exercise held at Roland R. Wright Air National Guard Base on Aug. 15, 2016.



Chief Master Sgt. Charlie Pierson, base emergency manager, and Col. Julie Anderson, Mission Support Group commander, discuss updates in the Emergency Operations Center in response to a simulated chlorine plume while an inspector observes in the background. The Utah Air National Guard EOC members and all organizations within the Mission Support Group participated in the exercise, which provides instruction on chemical, biological, radiological, first response, medical, and incident command for possible threats in the region.



Mr. Jerald Coleman (right) observes contractors as they prepare to pour cement in building 25 which houses the 130th Engineering Installation Squadron.

The day-to-day mission of the 151st Civil Engineering Squadron (CES) is to program, design and construct new facilities and to provide facility maintenance support for the Utah Air National Guard. The CES also trains to meet state and federal missions in support of peace and wartime contingencies such as air-base construction, explosive-ordnance disposal, and emergency-management activities.

The 2016 fiscal year was similar in scope to the year prior, with major project renovations and deployments occupying the docket for all personnel. Beginning in October of 2015, CES personnel began to trickle to various destinations in the Middle East. Of the 102 personnel on the manning document, 49 deployed. Thirty-five, drill-status Guardsmen and six, full-time personnel provided base-level maintenance, fire protection, emergency management, and Prime BEEF support for operations and projects, supporting U.S. Air Force Central Command in Operation Enduring Freedom.

Successes included the construction projects as CES facilitated a \$3.1 million renovation of building 25 which houses the 130th Engineering Installation Squadron, and a \$1.5-million building conversion for the 169th Intelligence Squadron as it consolidated operations and re-tooled for different missions. The CES also facilitated a major energy project reducing power consumption and long-term maintenance requirements for exterior lighting, saving thousands of dollars a year. The Operations Group facility, building 40, received a new roof

with a project value of \$348,000 and \$243,000 was allocated to complete joint-seal and small-repair work on the aircraft apron and taxi-ways. In-house, state maintenance personnel rebuilt the main gate, bringing the entry into compliance with security guidance and regulations.

Emergency Management personnel successfully facilitated a counter-chemical, biological, radiological, and nuclear all-hazard management response course which provided the wing the opportunity to prepare the installation's ability to respond to a weapon of mass destruction or CBRN event, or as a supporting role in an approved, off-base response of any type, if requested and approved.

The Explosive Ordnance Flight responded to multiple explosive incidents in support of civil authorities and the Army National Guard's Camp Williams. The most significant incident involved the removal of a lodged round that was fired and stuck in an M109 Paladin, self-propelled-howitzer barrel.

As always, the 151st CES will continue to charge forward with a boldness in approach and focus on results. 



Firefighters from the 151st Civil Engineer Squadron extinguish a simulated airplane fire June 7, 2016 at the Salt Lake City Aircraft Rescue Fire Fighters Training Center, Salt Lake City.



Lt. Col. Christina Lock commands the 151st Logistics Readiness Squadron (LRS). The mission of the LRS is to provide supplies, equipment, fuel, transportation, vehicle operations and maintenance,



Top down: Master Sgt. Matthew Longshaw with Tech. Sgt. Chad Huggins, Staff Sgt. Tobi Wagner, and Airman 1st Class Michael Aradanas, members of the 455th Expeditionary Logistics Readiness Squadron. This team stepped in to lend a hand in caring for the wounded on a detonated, vehicle-borne, improvised-explosive device. Staff Sgt. Triton Willis, Master Sgt. Brenda Recksiek, and Chief Richard Strack during deployment at "The Rock" Ali Al Salem, Kuwait assigned to the 386th Expeditionary Logistics Readiness Squadron. Senior Airman Lisa Tooke moving an Army container to port for shipment during her deployment in Al Dhafra.

and logistics-readiness support to the 151st Air Refueling Wing (ARW) and four associate units. These functional areas consist of professional and dedicated team members who continuously provide quality service in support of mission accomplishments.

The squadron currently has 106 Guard members, who throughout the past year have shown great pride and support in the effort to defend and protect our nation. This year numerous LRS personnel deployed within the U.S. and overseas, participating in missions in Afghanistan, Qatar, Europe, Kuwait, Guam, and United Arab Emirates. Significant events during this year include Global Thunder, Nuclear Staff Assistance visit, and a Nuclear Operational Readiness Inspection.

In addition to the high-operations tempo, Material Management averaged approximately 14,250 transactions monthly maintaining more than 11,400-item-record details. LRS managed more than 5,700 equipment assets and maintain the Readiness Spares Package, an independent aircraft, spare-parts kit with a combined value of more than \$30 million dollars.

Fuels Flight managed more than 6.4 million gallons of fuel to include issuing 3.1 million gallons of jet fuel, 7.3 thousand gallons of gasoline and 15.3 thousand gallons of diesel. They processed more than 1,500 in flight transactions totaling 1.3 million gallons. The Flight had 50 percent of its personnel deployed to United Arab Emirates.

Vehicle Management Flight is responsible for the maintenance and management of more than \$9 million of vehicle assets consisting of 123 registered vehicles. The crew of seven full-time technicians and eight traditional Guardsmen consistently kept this vehicle fleet at an operational rate of 93 percent for the year.

Distribution Flight was tasked with more than 780 vehicle dispatches and delivered more than 2,200 products to its customers, including more than 300 mission capable parts. Travel processed 1,300 airline tickets for passengers, one of the highest volume, passenger-ticket offices in the Air National Guard. Cargo Processing shipped more than 3,700 shipments weighing more than 840 thousand short tons while processing more than 7,800 inbound shipments.

Plans and Integration coordinated and executed numerous mobilizations, deployments, and exercises consisting of 387 personnel and 112,900 pounds of cargo. One of its primary responsibilities is ensuring the combatant commander's requirements are fulfilled on-time through deploying and redeploying all personnel and cargo assigned to the 151st ARW and associate units.

The Small-Air Terminal supported 70 air missions, moved 950 duty passengers, provided space-available service for 223 passengers, and processed 169 short tons of cargo to various locations in support of Air and Army missions. Additionally, 10 members of the flight in support of Operation Enduring Freedom.

The LRS personnel are dedicated to the needs of the community, state, and nation. Members have stayed involved with community volunteering for events such as ANG Honor Guard, NCO Graduates Association, Enlisted and Officer Association, EANGUS and NGAUS, Freedom Academy, Scouting for Food, Sub-for-Santa, blood drives and Combined Federal Campaign. The 151st LRS will continue to be an effective and efficient defender of freedom for the community, state, and nation. 🇺🇸



During Fiscal Year 2016, the 151st Security Forces Squadron (SFS) excelled during two overseas deployments, one major Air Force Inspector General 801X Inspection, and a vice presidential visit to Utah. The squadron also experienced key, central-leadership changes.

From September to April, the squadron deployed 13 defenders to the 380th Expeditionary SFS in Southwest Asia in support of Operations Freedom's Sentinel and Inherent Resolve. This team ensured a safe operational environment for 3,700 multinational and coalition personnel while protecting \$7.2 billion in warfighting assets, enabling the launch of more than 5,000 combat sorties. From January to August, 12 more defenders deployed to the 387th Expeditionary SFS at Ali Al Salem Air Base, Kuwait, to conduct a similar mission. Moreover, during this same time frame, two senior NCOs deployed to Al Udeid Air Base, Qatar, and conducted anti-terrorism operations throughout the area of responsibility.

In February, Senior Airman Alfred Delaney III, assigned to the squadron's full-time force, received the Employee of the Month award for the entire Utah National Guard. His accomplishment provided the adjutant general and the Utah National Guard headquarters with a first-hand view of the caliber of the 151st SFS. Also in February, during Vice President Joe Biden's visit to Utah, six defenders were handpicked to provide direct security to Air Force 2, under the direction of the Air Force 2 Security Forces Raven team.

In April, the 151st SFS participated in a Nuclear Operational Readiness Inspection (NORI) and achieved the rating of outstanding—the highest possible mark for the NORI inspection. This achievement has set a new standard for National Guard security forces units across the nation. In fact, no other SFS has ever attained an outstanding rating under the new NORI inspection criteria.

Furthermore, a considerable leadership change took place in August as the squadron bade farewell to the 151st Security Forces manager, Chief Master Sgt. Matthew Hooper. Hooper moved on to become the Command Chief Master Sergeant of the Utah Air National Guard. Senior Master Sgt. Shawn Daley resigned the duty of operations superintendent to take Hooper's place as the squadron's next security forces manager.

Finally, throughout the fiscal year, the 151st SFS continued to maintain its critical mission at home by conducting hundreds of essential, anti-terrorism measures, random-vehicle inspections, and enforcement of strict security measures at Roland R. Wright Air National Guard Base. Despite the challenges with manning and resources, these defenders continue to actively fulfill their role in various local and worldwide missions. 🇺🇸

Above: Airmen with the Utah Air National Guard's 151st Security Forces Squadron pose for a group photo at Roland R. Wright Air National Guard Base in Salt Lake City. Right: Tech. Sgt. Ryan Cooper, a combat arms instructor with the 151st Security Forces Squadron, assists Senior Airman Abby Douglas at a firing range prior to deploying overseas. Chief Master Sgt. Matthew Hooper poses with a custom wooden plaque after being named the newest 151st Air Refueling Wing Command Chief.





Members of the 151st Communications Flight at the Roland R. Wright Air National Guard Base.

The 151st Communications Flight's (CF) mission is to provide secure, reliable, deployable, communication systems and services through teamwork, technology and training. The goal is to provide this service to the customer, instilling confidence that their information will be available, confidential and effective in accomplishing its mission.

Fiscal Year 2016 proved to be one of the most challenging years to date. The year started with one-third of the CF deploying to several locations throughout U.S. Central Command (USCENTCOM). Flight members worked in coordination with the Joint Cyberspace Center and Combined Joint Task Forces to enable uninterrupted mission command, full-spectrum cyberspace operations. One member was assigned as the noncommissioned officer in charge of Active Cyber Defense Hunt and Insider Threat Cells which analyzes and actively hunts for irregularities and anomalies in metadata. Another member had the opportunity to serve as the Network Operations Center Watch Officer in charge of event monitoring, ensuring operation and maintenance of the command's 17 networks, coordinating rapid-restoration efforts for service interruptions. In addition to USCENTCOM headquarters assignments, the CF had additional deployers throughout Southwest Asia. These members served several communication functions while in the AOR such as ensuring new communication projects were designed and implemented to support emerging-mission requirements, ensuring information technology assets' accountability for the overseas bases, and providing Comm Focal Point support to Air Force, joint, and coalition partners.

Flight members that remained at home station had their hands full as they prepared and implemented two major-communication projects. The Base Area Network Modernization (BANMOD) quadrupled the local bandwidth and added redundancy to the base network. BANMOD also updated and upgraded core network hardware to more efficiently handle the increased bandwidth. A base-wide-radio upgrade occurred which provided dramatic improvement for radio coverage. The upgrade delivered a new system that is purely digital allowing for better, voice quality over the trunked system. The radios have increased security by encryption, the ability to be over the air rekeyed saving manpower, and a voice recorder for instant retrieval of voice traffic when needed.

The Joint Interoperability Site Communication Capability team deployed in support of the Utah CBRNE Enhanced Response Force Package (CERFP) to the Denver north metro, fire-training area. A team of eight personnel worked to support both Colorado and Utah CERFPs and cross-connected radios from the operating location to the Utah Homeland Response Force located at Buckley, AFB. The team then deployed to Bellingham, Wash., to participate in exercise "Cascadia Rising" working with Whatcom County Emergency Operation Center in support of civilian first responders partnering with Department of Homeland Security and Border Patrol to create radio-cross connects from the operating location to exercise aircraft.

The 151st CF is looking forward to 2017 technology changes and new challenges! 🇺🇸



Master Sgt. Michael Wade and Master Sgt. Joe Zaelit from the 151st Communications Flight pose beside a painted-barrier wall in their Southwest Asia deployed location.



The 151st Force Support Squadron (FSS) has 15 full-time and 24 drill-status Guardsmen for a total of 39 members. They provide in-garrison and deployed personnel services and Family Readiness for more than 1,400 Air National Guardsmen, as well as for dependents, service members from all branches including active duty, Army Guardsmen, reservists, retirees, and government contractors. Additionally, the squadron forecasts, manages, and executes personnel policies and actions; provides food service; lodging; the base physical fitness program; Airman and family readiness; and honor guard for the entire Utah Air National Guard.

Fiscal year 2016 was a busy year for the FSS. Lt. Col. John Richardson completed his assignment in March as commander, and the organization welcomed Major Travis Perry as the new commander. Lt. Col. Richardson assumed command of the 601st Air Operations Center, Florida Air National Guard--in addition to a long-awaited promotion to colonel. Maj. Perry was previously assigned to the 151st Maintenance Squadron.

In January, 15 members deployed to Al Udeid Air Base, Qatar for six months. This deployment was very services-flight centric causing a challenge for a minimal flight to feed, fitness test, and provide for the entire Utah Air National Guard.



Airmen with the 151st Force Support Squadron at Al Udeid Air Base, Qatar during FY16 deployment. Left-to-right, back row/standing: Maj. Jesse Reeves, Capt. Barry Gorringer, Staff Sgt. Forrest Roundy, Master Sgt. Ron Ford Front row: Staff Sgt. Camn Brown, Staff Sgt. Jade Clausen, Senior Airman Cyle Brown, Tech Sgt. Jada Slayton, Tech Sgt. Brittany Edwards.



Left-to-right: Master Sgt. Ron Ford, Tech Sgt. Brittany Edwards, Tech Sgt. Jada Slayton, Staff Sgt. Forrest Roundy at Al Udeid Air Base, Qatar during FY2016 deployment.

February brought the Nuclear Staff Assistance visit from headquarters Air Mobility Command, where the unit trained for the new, nuclear-inspection criteria. This new comprehensive assessment will test the nuclear mission, capability, and survivability of the unit. In April, headquarters Air Mobility Command returned for the Nuclear Operational Inspection (NORI)—the first Air National Guard unit to undergo this intense inspection and the second unit total-force wide. After an in-depth inspection, the unit thoroughly excelled beyond all requirements! The unit, and the 151st Air Refueling Wing as a whole, has been the benchmark for this new NORI. Three unit members have been personally invited to help train other Air National Guard FSS.

Training and mobilizations continued throughout the summer, to include the re-deployment of several hundred deployers, 47 fitness-assessment tests, more than 300 Airman processed to formal training schools and 200 members to initial active-duty training. More than 1,100 military, identification cards were processed for military members, dependents and civilians. The FSS processed 200 passport applications and forwarded them to the Pentagon and the base honor guard conducted 28 flag details. 🇺🇸



Capt. Graham Burdett, right, a physician assistant with the 151st Medical Group, and Staff Sgt. Amanda Anderson, middle, a medic with the 151st Medical Group, help transfer a simulated patient into the care of civilian emergency medical personnel with South Davis Metro Fire during a mass-casualty exercise held March 5, 2016, at Lakeview Hospital in Bountiful, Utah.

The 151st Medical Group's (MDG) mission is to provide the highest degree of medical readiness through unparalleled training, unwavering commitment to duty, and fearless service to our community, nation and joint communities for action in the air and space expeditionary force, homeland security emergencies and humanitarian missions. The MDG is comprised of 108 Airmen, with almost half assigned to the 151 Medical Detachment 1. (Med Det 1)

In total, the group conducts three separate missions, with each being equally essential in supporting the operations of the 151 Air Refueling Wing. First, the Critical Care Air Transport Team (CCATT) provides life-sustaining, flying, portable-mini, intensive-care unit capabilities and is responsible for the safe transport of patients from deployed locations to various U.S. medical treatment facilities. In 2016, members of the CCATT team deployed in contingency with flying-operation missions across the globe.

Second, the Med Det 1 is a state- and regional-level medical element which responds to both man-made and natural-disaster environments. The Med Det 1 maintains high-training tempos in conjunction with the Utah Army National Guard, to include

several field exercises within the Federal Emergency Management Agency region. Members of this team must not only stay current on its basic job qualifications, but must also maintain specialized training unique to a domestic-hazard response. Exercise locations in 2016 included Vermont; Riverton, Utah; and Colorado. Last but definitely not least, the Medical Group Clinic provided critical support to more than 1,400 Airmen for various missions, to include rapid Air Expeditionary Force deployments, state partnership, domestic-training exercises, and humanitarian support, to name a few. Additionally, clinic personnel played a large role in successfully completing the 2016 Nuclear Operational Readiness Inspection. Several "best practices" were captured during this inspection, which raised the bar across the Air Force medical community to an all-time high.

The 151st MDG has continued its legacy of providing exceptional, mission capability and wing support throughout 2016. Although each mission poses different obstacles, the MDG prevails through teamwork and due diligence. 



Airman 1st Class Brooks Anderton, an aerospace medical technician assigned to the 151st Chemical, Biological, Radiological, Nuclear (CBRN) Enhanced Response Force Package (CERFP), dons his protective mask during search-and-recovery training on April 24, 2016, at the Davis County Unified Fire rubble pile in Layton, Utah.



The 109th Air Control Squadron “Warlocks” rolled into Fiscal Year 2016 with aggressive plans to provide members with increasingly challenging training, focusing on the squadron’s joint, warfighting capabilities. This past year the focus was joint fires and close-air support. During the first quarter, the 109th participated in Warfighter 2016, an Army sponsored, joint-fires-integration exercise at Hulburt Field, Fla. The 109th weapons section, as part of the Air Operation Center, worked directly with the Army Battlefield Coordination Detachment to de-conflict Army fires from coalition aircraft. At home, 109th maintainers were involved in the installation of weapons-system improvements in the form of software upgrades. This will be the last-system upgrade, as the 109th will be receiving a completely new weapons system in 2017, the first new command-and-control system since 1994.

In the second quarter, the 109th operations section focused on current tactics, sending enlisted weapons directors and officers to the Joint Firepower Course, Nellis Air Force Base, Nev. This is the Joint Forces’ premiere Air-to-Ground school, designed as the first course for Air Liaison Officers and Joint Terminal Attack Controllers. During this same quarter, the squadron supported the 225th Air Defense Squadron in the Air Force Red Flag exercise. Participating in this Red Flag gave 109th leadership an opportunity to prepare for the premiere Air Force exercise that the 109th will take the lead in next year, a first for the 109th. Warlock maintenance support continued to focus on upgrading its Distributed Mission Operations system.



Cyber-transport technicians set up the Air Battle Execution package during Northern Strike 16 at Alpena, Mich.

This software upgrade expanded its training capabilities by simulating radar-jamming and data-link operations in a simulated environment.

The third quarter began by assisting and training one of our sister squadrons, Ohio’s 123rd Air Control Squadron pre-deployment certification, in support of Operations Enduring Freedom and Inherent Resolve. The quarter ended with the squadron’s change of command. The squadron and 151st Air Refueling Wing leadership said goodbye to Lt. Col. Randy Stevens, after seven successful years as the 109th commander, and welcomed the new commander, Lt. Col. Leon McGuire.

After a year’s worth of planning, the 109th closed out 2016 with a full-squadron mobilization in support of the live-fire exercise, Northern Strike, at the Alpena Combat Readiness Training Center, Mich. The exercise was the culmination of a year’s focus on joint-fires integration with the 109th working directly with the Marine Corps Direct Air Support Center, employing A-10s and F-16s in support of the Marines’ scheme of maneuver. The exercise was the largest annual training event ever for the 109th, requiring airlift and ground transport of more than 140 Guardsmen and mission equipment to support the exercise.

Throughout the year, the 109th Air Control Squadron did not relax in its mission to prepare and maintain readiness for whenever our nation or state calls us to serve. Warlocks... ANYTIME, ANYWHERE!!! 🇺🇸



Deployed radar-site operations during Northern Strike 16 at Alpena Combat Readiness Training Center, Mich.



The 130th Engineering Installation Squadron (EIS) excelled in its primary mission to design, engineer, install, upgrade and deploy communication infrastructure and equipment-enabling voice, data, radio and satellite services in support of domestic and warfighter, cyberspace operations. The 130th personnel are highly trained and sought after for their engineering and technical prowess. As citizen-Airmen, a vast number of members come from comparable civilian work fields bringing outside knowledge and skill-sets enhancing their service delivery.

During the 2016 fiscal year, the 130th fully executed its primary mission by completing 13 off site, workload projects, performing four engineering-site surveys, participating in two Homeland Response Force exercises with its Joint Independent Site Communications Capability (JISCC) suite and providing support for two major EIS group projects.

Temporarily operating out of five locations during its building remodel, the 130th maintained a heavy workload utilizing more than 3,800 man-days. They provided leadership and installation support to the Air Force Space Command commander's No. 1 priority, the relocation of the Launch and Test Range Systems sites at Vandenberg Air Force Base (AFB). The Joint Space Operation Center team went above and beyond in achieving the time-sensitive move ensuring the five-month pause in all space launches from Vandenberg was not exceeded, saving the government more than \$5.1 million. Other installation projects included four radio-antenna-preventative-maintenance inspections at Portland, Boise, Reno and Klamath

Falls Air National Guard (ANG) bases. At Peterson AFB and Cheyenne Mountain, the 130th mapped and tested 1,700 fiber connections for the North American Aerospace Defense and U.S. Northern Command network upgrades. At Joint Base Pearl Harbor Hickam, the 130th surveyed the outside plant infrastructure for future expansion and joint-task-force integration for the F-22 mission.

The JISCC's mission is to provide critical communications capabilities between civil and military authorities during state and national emergencies. It supported the Homeland Response Force for Exercise Loadout Closeout at Camp Williams and Operation Centennial Rouge at Buckley AFB.

In May, the unit set a new standard with the pre-deployment, camaraderie building super-drill by delivering an outstanding, four-day weekend at Camp Williams. The squadron participated in activities including battle-space and convoy simulation, combat in cities, and heavy-equipment operation.

In 2017 the 130th will see 25 percent of the unit deploying for six months as part of the Air Expeditionary Force rotation. With the successful completion of several, high-profile projects, the increasing demand for 130th Installation's expertise continues with the Idaho ANG Cyber Operations Squadron stand-up, headquarters STRATCOM MilCon and completion of the final phase of Moffat Field and NASA communication separation. 🇺🇸



Left to right: Tech. Sgt. Austin Walje terminating CAT6 wire at Boise Idaho Air National Guard Base. Staff Sgt. Charles Treutlein and Senior Master Sgt. Michael Perez certify on tower climbing during a preventative-maintenance inspection at Portland Air National Guard Base. Relocation team with 130th EIS at Joint Space Operation Center Launch and Test Range, Vandenberg Air Force Base.



Members of the 169th Intelligence Squadron attend the Airman of the Year Banquet at the Salt Lake City Zions Bank Founders

The 169th Intelligence Squadron provides tactical airborne command, control, and communication countermeasures, along with intelligence support to U.S. and allied warfighters. The 169th is home to some of the most highly trained and experienced linguists and personnel in the Air Force. Its wartime mission is to provide critical intelligence in support of Soldiers, Sailors, Marines, and Airmen conducting military operations around the globe, which has resulted in saved lives on the battlefield.

Members of the 169th answered calls for assistance in 2016 continuing a commitment to several, national-security missions. Squadron members volunteered for deployed service spanning missions in every area of responsibility within the

active-duty, Distributed Common Ground System (DCGS). These actions garnered recognition for their critical linguist and cryptologic contributions to various members of the intelligence community and senior-policy makers.

In 2016, cryptologic-language analysts contributed to hundreds of missions around the world. Mobilized 169th unit members maintained 100-percent mission readiness on the DCGS weapon system as well as trained/qualified 10 new Airmen.

Prior to October 2013, the 169th began the formal-conversion process, dramatically changing its mission from the airborne SENIOR SCOUT system to the ground-based DCGS weapon system. During the first year out of conversion, the 169th developed new partnerships with several intelligence agencies. These partnerships enabled the 169th to become a strong producer of intelligence from a distributed-mission site.

Airmen of the 169th have given their time to support community events including participation in fundraising efforts, supporting an interfaith program that provides meals and activities to the homeless, and providing donated school supplies, warm quilts and food to the Road Home shelter.

Airmen of the 169th coordinated the send-off and return of 250 Utah, World War II, Korean War, and Vietnam War veterans to Washington, D.C., to visit their respective memorials, in association with the 2016 Utah Honor Flights. These distinguished veterans were sent off from the Salt Lake City International Airport with a ceremony that included speeches of thanks and memorial from Gov. Gary R. Herbert; the Adjutant General, Maj. Gen. Jeff Burton; and keynote speakers such as the CEO of Boeing and Utah Honor Flight leaders.

Unit members continued to excel and adapt to the ever-changing state of the 169th, meeting every challenge with expertise and professionalism. Heard the call, ready to roll! 🇺🇸



Members of the Utah Air National Guard provided support for three 2016 Utah Honor Flights that brought more than 150 World War II, Korean and Vietnam-era veterans to Washington, D.C., to see the memorials built in their honor.

